

AR80



Canada Trustco  
Annual Report  
1983







## CONTENTS

|   |           |
|---|-----------|
| <i>Contents</i>   | <i>1</i>  |
| <i>Company Profile      Report Theme</i>                                    | <i>2</i>  |
| <i>Directors</i>  | <i>3</i>  |
| <i>Performance Against Objectives</i>                                       | <i>4</i>  |
| <i>1984 Objectives</i>  | <i>6</i>  |
| <i>Simplified Financial Statements</i>                                      | <i>7</i>  |
| <i>Ten Year Record</i>  | <i>8</i>  |
| <i>Report to Shareholders</i>   | <i>10</i> |
| <i>Statement of Earnings</i>  | <i>21</i> |
| <i>Statement of Condition</i>   | <i>22</i> |
| <i>Statement of Contributed Surplus      Statement of Retained Earnings</i> | <i>24</i> |
| <i>Statement of Changes in Financial Condition</i>                          | <i>25</i> |
| <i>Notes to Financial Statements</i>  | <i>26</i> |
| <i>Auditors' Report</i>   | <i>29</i> |
| <i>Financial Reporting Responsibility      Quarterly Analysis</i>           | <i>30</i> |
| <i>Interest Rate Sensitivity Management</i>                                 | <i>31</i> |
| <i>Interest Rate Differential      Maturities</i>                           | <i>34</i> |
| <i>Liquidity Management      Loan Loss Statistics</i>                       | <i>35</i> |
| <i>Inflation Adjusted Information</i>                                       | <i>36</i> |
| <i>Capital Management</i>   | <i>38</i> |
| <i>Real Estate Investment Properties</i>                                    | <i>39</i> |
| <i>Five Year Financial Analysis      Table of Average Holdings</i>          | <i>40</i> |
| <i>Fourth Quarter Earnings</i>  | <i>41</i> |
| <i>Pension Fund Statements</i>  | <i>42</i> |
| <i>Executive and Senior Management</i>                                      | <i>44</i> |
| <i>Financial Services Branches</i>  | <i>45</i> |
| <i>Real Estate Offices</i>  | <i>48</i> |

*The 120th annual general shareholders' meeting: 11 a.m., Tuesday, February 21, 1984, Holiday Inn City Centre Tower, London, Ontario, Canada.*

*Preference shares series G and common shares are listed on Toronto, Montreal and Alberta Stock Exchanges under the stock symbol CT.*

*V-Day valuation of common shares as at December 22, 1971 is \$25.00.*

*Head Office: Canada Trust Tower, 275 Dundas Street, London, Ontario, Canada N6B 3L1.*

*Executive Office: Canada Trust Building, 110 Yonge Street, Toronto, Ontario, Canada M5C 1T4.*

*Additional information on the company is available by writing or phoning C.R. Clarke, Vice-President and Secretary Canada Trust Tower, 275 Dundas Street, London, Ontario, Canada N6B 3L1 (519) 673-6157.*





*“An executive information network was introduced to senior management in May.”*

**Doug Dolman**  
Office Systems



*“Re-structuring the commercial mortgage operation contributed to a strong sales improvement.”*

**Wilf Park**  
Kitchener Main

## COMPANY PROFILE

Canada Trustco Mortgage Company was incorporated in 1864 as The Huron and Erie Mortgage Corporation. Today Canada Trustco is one of the nation's largest trust and loan companies. Assets under administration exceeded \$20 billion at December 31, 1983. Customers are served from 197 financial branches offering savings, loans and certain trust services, and 79 real estate sales offices. Corporate term lending and complete trust services are provided through full service branches in major markets.

Canada Trust is the commonly used name for Canada Trustco Mortgage Company and its wholly owned subsidiary The Canada Trust Company, incorporated in 1894. For many years the two companies have been completely integrated for operating purposes, with Canada Trustco licensed under the Loan Companies Act (Canada) and Canada Trust under the Trust Companies Act (Canada).

A subsidiary, Truscan Realty Limited, owns many of the company's branch premises as well as investing directly in development and rental projects for both investment and resale.

## DIVIDEND REINVESTMENT AND SHARE PURCHASE PLAN

Canada Trustco offers Canadian resident common shareholders a convenient, economical way to increase investment in the company. By enrolling in the dividend reinvestment and share purchase plan shareholder quarterly dividends are automatically invested in additional common shares at a five per cent discount from market value without brokerage fees, commissions or service charges. The plan also includes an option to purchase additional common shares, with cash, at each individual payment date. While there's not a discount on these shares there is still no brokerage.

## FOCUS ON MIDDLE MANAGEMENT

Middle management depth is key to success.

Assistant Vice-Presidents are the backbone of this strength, effectively managing most aspects of operational planning and implementation.

A candid photo of each AVP with comment on a 1983 activity of significance to his or her area of responsibility is incorporated in this year's report.



## DIRECTORS

*After each name, age and number of years service as a director are shown. Average age is 59 and average service 10 years.*

**J. W. ADAMS (59-3)**

London  
President, Emco Limited

**A. E. BARRON (65-23)**

Toronto  
Chairman, Canadian Tire Corporation Limited

**MRS. SONJA I. BATA (57-1)**

Don Mills  
Director, Bata Limited

**RUDOLPH P. BRATTY (51-7)**

Toronto  
Barrister and Solicitor

**JOHN B. CRONYN (63-12)**

London  
Corporate Director and Consultant

**FREDERICK W. DAKIN (58-9)**

Hamilton  
President and Chief Executive Officer, The G.W. Robinson Company Limited

**G.H. DOBBIE (65-34)**

Cambridge  
Chairman, Glenelg Textiles Limited

**ERIC F. FINDLAY (57-7)**

Toronto  
Chairman and Chief Executive Officer, Silverwood Industries Limited

**REFORD GARDHOUSE (67-6)**

Milton  
Corporate Director

**WILLIAM D. GRACE (48-2)**

Edmonton  
Senior Vice-President, Finance Canadian Utilities Limited

**W. HOWARD HEMPHILL (67-17)**

Stratford  
Chairman, Krug Furniture Inc.

**J.T. HILL (51-2)**

Kitchener  
President and General Manager Economical Mutual Insurance Company

**MRS. BERYL M. IVEY (59-3)**

London  
Vice-President and Director The Richard Ivey Foundation

**E. S. JACKSON (61-1)**

Toronto  
President, The Manufacturers Life Insurance Company

**M. L. LAHN (50-6)**

London  
President and Chief Executive Officer Canada Trustco

**TOM LAWSON (68-28)**

London  
Colonel of the Regiment Royal Canadian Regiment Honorary Chairman Lawson & Jones Limited

**F.T. METCALF (62-4)**

Puslinch  
President and Chief Operating Officer, Maclean Hunter Limited

**ARTHUR H. MINGAY (64-20)**

Toronto  
Chairman of the Board and the Executive Committee, Canada Trustco

**KENNETH G. MURRAY (59-8)**

Kitchener  
President, J.M. Schneider Inc.

**CARL O. NICKLE (69-14)**

Calgary  
President, Conventures Limited

**JOHN H. PANABAKER (55-5)**

Waterloo  
Chairman and Chief Executive Officer, The Mutual Life Assurance Company of Canada

**D.H. PARKINSON (58-4)**

Vancouver  
Senior Vice-President and Chief Financial Officer, Westcoast Transmission Company Limited

**W.J. STENASON (53-12)**

Calgary  
Corporate Director and Consultant

**R.W. STEVENS (57-14)**

Toronto  
Barrister and Solicitor

**J.D. STEVENSON (54-13)**

Toronto  
Barrister and Solicitor

**PETER N.T. WIDDRINGTON (53-9)**

London  
President and Chief Executive Officer John Labatt Limited

## EXECUTIVE COMMITTEE

A.H. Mingay, Chairman

J.W. Adams

A.E. Barron

J.B. Cronyn

F.W. Dakin

E.S. Jackson

M.L. Lahn

T. Lawson

J.H. Panabaker

W.J. Stenason

## NOMINATING COMMITTEE

A.E. Barron, Chairman

J.W. Adams

J.B. Cronyn

F.W. Dakin

E.S. Jackson

T. Lawson

J.H. Panabaker

W.J. Stenason

## AUDIT COMMITTEE

J.W. Adams, Chairman

A.E. Barron

R.P. Bratty

F.W. Dakin

R.W. Gardhouse

E.S. Jackson

T. Lawson

## COMPENSATION/HUMAN RESOURCES COMMITTEE

J.H. Panabaker, Chairman

J.B. Cronyn

F.T. Metcalf

W.J. Stenason

R.W. Stevens

J.D. Stevenson

## HONORARY DIRECTORS

*Honorary directors neither attend meetings of the board, nor receive remuneration.*

J.A. TAYLOR, Honorary Chairman

W.A. BEAN

W.J. BEATTY

HENRY BORDEN

C.W. BRAZIER

HUGH CAMPBELL

J.V. CLYNE

T. EDMONDSON

W.W. FOOT

I.E. HOUSER

K.R. MacGREGOR

O.E. MANNING

C.A. MARTIN

H.S. MATTHEWS

H.L. McCULLOCH

D. McINTOSH

M.C.G. MEIGHEN

L. RASMINSKY

G.E. ROBERTSON

E.G. SCHAFER

J.W. SCOTT

G.E. SHARPE

W.H. SPRAGUE

H.R. STEPHEN

J.J. STUART

NOAH TORNIO

A.S. UPTON

A.E. WALFORD

J.D. WILSON

R.B. WILSON

## BOARD COMMITTEES

*The Nominating Committee, which under company by-laws consists of all members of the Executive Committee other than active or retired employees, recommends individuals for election to board and committee membership.*

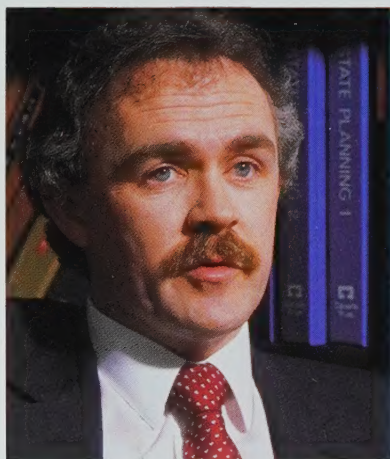
*Directors annually appoint three committees from their members.*

*The Executive Committee conducts business between board meetings, exercising the same powers, authorities and discretions except where restricted by board regulations or statute.*

*The Audit Committee approves annual statement format, meets with internal auditors and external shareholders' auditors and recommends financial statements to the board for approval.*

*The Compensation/Human Resources Committee reviews policy on compensation and benefits, approves executive and senior management salaries, benefits and bonuses, if any, and evaluates executive and senior management performance and resources.*





## PERFORMANCE AGAINST OBJECTIVES

*Several key objectives for 1983 were noted in the 1982 report. Following is a comparison of performance against each of these objectives.*

*“Indexed security investment plans were added to the product mix in October.”*

*Rory MacDonald  
Personal Trust*

### OBJECTIVE 1

Achieve an after-tax return of 15% on common shareholders' average equity - fully diluted over the last five years.

Performance: Averaged 13.2% over the 1979 - 1983 period and was 16.8% for 1983.

### OBJECTIVE 2

Achieve an after-tax return of 65¢ per \$100 on average corporate assets over the last five years.

Performance: Averaged 46¢ over the 1979 - 1983 period and was 66¢ for 1983.

### OBJECTIVE 3

Achieve a differential between return on investments and cost of deposits of 2.30% or greater on a taxable equivalent basis, up from 1.81% in 1982.

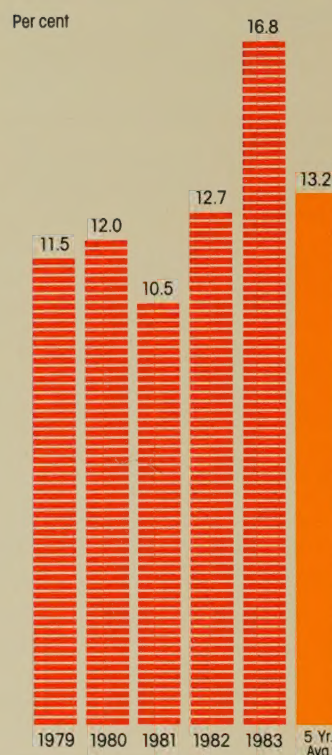
Performance: 2.23%.

### OBJECTIVE 4

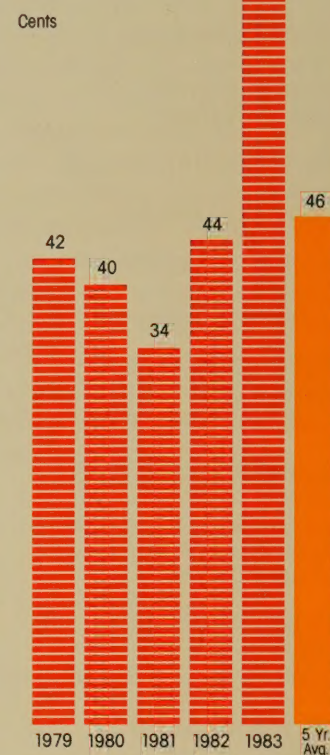
Increase demand deposits by 16% compared with 17% in 1982.

Performance: Increased 16% to \$4.1 billion.

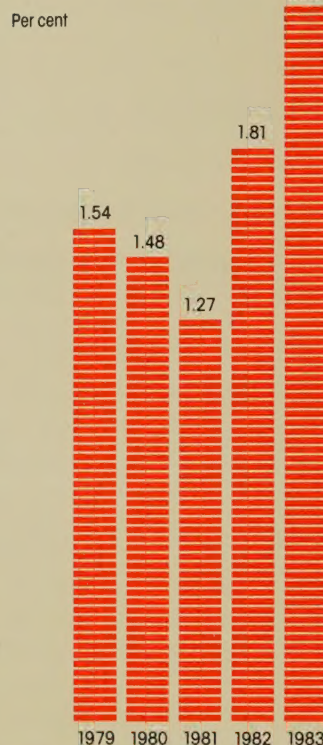
1. Return on Common Shareholders' Average Equity - Fully Diluted



2. Return on Average Corporate Assets



3. Interest Rate Differential



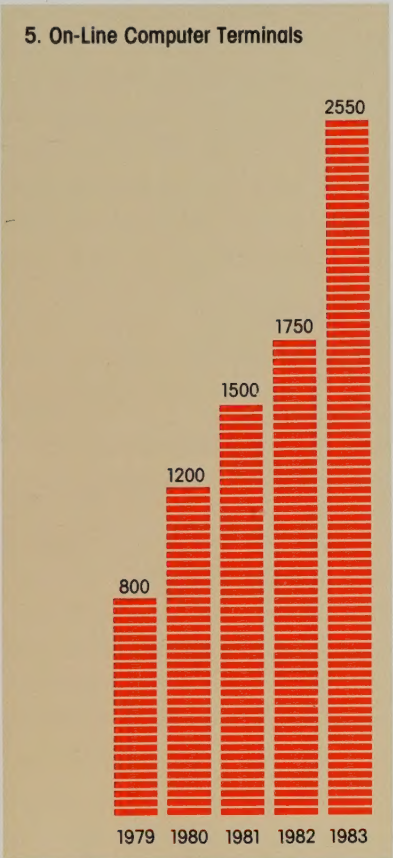
4. Demand Deposit Increase





**OBJECTIVE 5**

Complete phase two of branch conversion to direct data entry by installing large screen terminals in 72 branches bringing the total to 125. Performance: Large screens now in all 197 branches.



**OBJECTIVE 6**

Reduce consumer, personal, collateral and mortgage loans 30 days or more in arrears to 1.00% or less in dollar volume of portfolio at year-end compared with 2.80% at December 31, 1982. Performance: 1.74%.



**OBJECTIVE 7**

Increase first year fees from new personal, pension and corporate trust business developed by 20% to \$2.2 million from \$1.8 million in 1982. Performance: Increased 44% to \$2.6 million.

**OBJECTIVE 8**

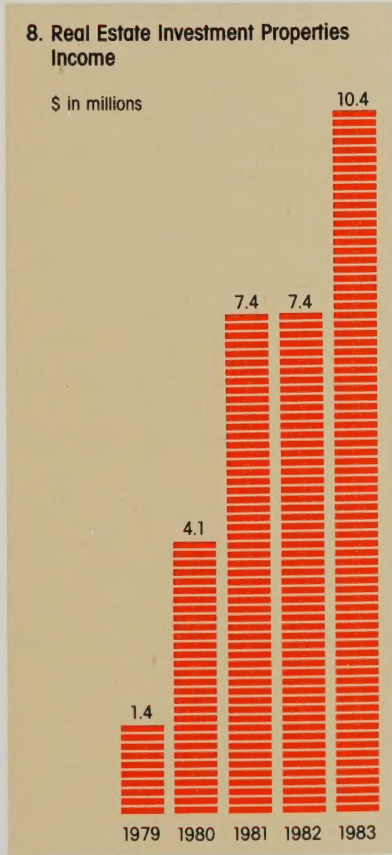
Generate net real estate investment properties income of at least \$12.5 million, a 69% increase from \$7.4 million in 1982. Performance: \$10.4 million.

**OBJECTIVE 9**

Generate pre-tax earnings of \$750,000 from real estate sales compared to a pre-tax loss of \$2,836,000 in 1982. Performance: \$289,000.



*“The highly successful spring savings campaign brought in significant new deposits.”*  
**Stan Martin**  
Demand Savings







*“Establishing the Atlantic provinces as a region set the stage for expansion.”*

*Don Snyder  
Atlantic*



*“Superb branch effort led the way to a 400% increase in residential mortgage business.”*

*Suellen Levi  
Pacific*

## 1984 OBJECTIVES

*Stated here are several key objectives for the year ahead. Comparison of performance will appear in the 1984 report.*

### OBJECTIVE ONE

#### *Return on equity*

Achieve an after-tax return of 15% on common shareholders' average equity – fully diluted over the last five years.

### OBJECTIVE TWO

#### *Return on corporate assets*

Achieve an after-tax return of 65¢ per \$100 on average corporate assets over the last five years.

### OBJECTIVE THREE

#### *Interest rate differential*

Achieve a differential between return on investments and cost of deposits of 2.35% or greater on a taxable equivalent basis, up from 2.23% in 1983.

### OBJECTIVE FOUR

#### *Operating expenses*

Increase in operating expenses over 1983 will be contained to a percentage no greater than the rate of growth in corporate assets.

### OBJECTIVE FIVE

#### *Branch expansion*

Increase the number of financial services branches by no less than ten from 197 to 207.

### OBJECTIVE SIX

#### *Computerization*

Provide a sustained high level of customer service by averaging 99% network computer availability during the year.

### OBJECTIVE SEVEN

#### *Trust fees*

Personal, pension and corporate trust fees will exceed \$41.1 million, a 10% increase over \$37.4 million in 1983.

### OBJECTIVE EIGHT

#### *Real estate investment properties*

Pre-tax return on assets in Truscan Realty Limited will be 9% or greater compared with 7.2% in 1983.

### OBJECTIVE NINE

#### *Real estate sales*

Generate pre-tax earnings of \$1 million or greater from real estate sales compared with \$0.3 million in 1983.



## SIMPLIFIED FINANCIAL STATEMENTS

### OPERATIONS FOR YEAR ENDED DECEMBER 31

|   | 1983             | 1982            | % Increase<br>(Decrease) |
|---|------------------|-----------------|--------------------------|
| HOW INCOME WAS EARNED   |                  |                 |                          |
| The most significant segment of operations is investing depositors' and shareholders' funds in income producing assets. Gross investment income was   | \$ 1,073,486,000 | \$1,205,238,000 | (11)                     |
| Most of this income was paid to depositors as interest on savings accounts, certificates of deposit, investment certificates and other types of investments and some was set aside to provide for investment losses | 876,097,000      | 1,058,952,000   | (17)                     |
| After provision for investment losses this left net investment income of  | 197,389,000      | 146,286,000     | 35                       |
| Fees and net commissions earned from trust operations   | 37,416,000       | 33,891,000      | 10                       |
| from service charges of all types, including credit cards   | 31,411,000       | 26,699,000      | 18                       |
| from selling real estate  | 10,677,000       | 5,813,000       | 84                       |
| Other sources of income   | 2,221,000        | 2,321,000       | (4)                      |
| Total income earned   | \$ 279,114,000   | \$ 215,010,000  | 30                       |

### HOW INCOME WAS USED

|  |                |                |     |
|--|----------------|----------------|-----|
| A major portion of the income was paid as salaries and benefits to employees | \$ 99,767,000  | \$ 95,708,000  | 4   |
| Cost of operating branches and offices, including maintenance                | 23,157,000     | 21,264,000     | 9   |
| Computer support systems are vital to operations and were a significant cost | 18,726,000     | 16,869,000     | 11  |
| All other costs including advertising, stationery and communications         | 43,565,000     | 37,299,000     | 17  |
| Income taxes   | 30,068,000     | 4,294,000      | 600 |
| Dividends to shareholders  | 24,851,000     | 23,799,000     | 4   |
| Earnings retained to finance future growth                                   | 38,980,000     | 15,777,000     | 147 |
| Total income used  | \$ 279,114,000 | \$ 215,010,000 | 30  |

### POSITION AT YEAR-END

#### WHERE MONEY TO INVEST WAS OBTAINED

|   |                  |                 |    |
|---|------------------|-----------------|----|
| Shareholders provide the investment necessary to finance current operations and future growth. As well, shareholders' funds provide additional security for depositors. |                  |                 |    |
| Shareholders' funds were  | \$ 442,547,000   | \$ 363,068,000  | 22 |
| Depositors' funds were  | 9,663,361,000    | 8,825,017,000   | 9  |
| Other liabilities were  | 76,150,000       | 54,406,000      | 40 |
| Total money obtained  | \$10,182,058,000 | \$9,242,491,000 | 10 |

#### WHERE MONEY WAS INVESTED

|   |                  |                 |    |
|---|------------------|-----------------|----|
| Some investments are held in liquid form to meet deposit withdrawals, deposit maturities and fund investments and other contractual commitments | \$ 2,028,921,000 | \$1,727,816,000 | 17 |
| Most investments are loans, such as mortgages, corporate and personal loans   | 6,660,711,000    | 6,206,439,000   | 7  |
| All other investments, including those made by Truscan, the real estate investment subsidiary   | 1,431,363,000    | 1,251,144,000   | 14 |
| Land, premises and equipment owned and used in operations   | 61,063,000       | 57,092,000      | 7  |
| Total money invested  | \$10,182,058,000 | \$9,242,491,000 | 10 |



## TEN YEAR RECORD

|   | Compound Growth Rate<br>% Increase (Decrease) |        | 1983         | 1982         | 1981         |
|---|---|--------|--------------|--------------|--------------|
|   | 10 Year                                       | 5 Year |              |              |              |
| <b>For the year (in thousands)</b>                            |   |        |              |              |              |
| Investment income   | 21.8  | 18.1   | \$ 1,073,486 | \$ 1,205,238 | \$ 1,124,827 |
| Interest on deposits and provision for investment losses      | 23.1  | 18.5   | 876,097      | 1,058,952    | 1,021,682    |
| Net investment income after provision for investment losses   | 17.4  | 16.8   | 197,389      | 146,286      | 103,145      |
| Fees and net commissions                                      | 17.3  | 19.6   | 79,504       | 66,403       | 58,104       |
| Other income  | 19.2  | 24.7   | 2,221        | 2,321        | 5,236        |
| Earnings before operating expenses                            | 17.4  | 17.6   | 279,114      | 215,010      | 166,485      |
| Operating expenses  |   |        |              |              |              |
| Salaries and benefits   | 18.6  | 17.0   | 99,767       | 95,708       | 81,110       |
| Other   | 20.7  | 19.5   | 85,303       | 74,701       | 63,921       |
|   | 19.5  | 18.1   | 185,070      | 170,409      | 145,031      |
| Earnings before income taxes                                  | 14.1  | 16.6   | 94,044       | 44,601       | 21,454       |
| Income taxes  | 9.4   | 20.7   | 30,068       | 4,294        | (7,230)      |
| Net earnings  | 17.4  | 14.9   | \$ 63,976    | \$ 40,307    | \$ 28,684    |
| <b>At year-end (in thousands)</b>                             |   |        |              |              |              |
| Assets under administration                                   | 17.5  | 17.2   | \$20,959,000 | \$18,212,000 | \$16,790,000 |
| Personal, pension and pooled trust funds                      | 16.9  | 20.0   | 10,777,000   | 8,970,000    | 8,146,000    |
| Deposits  | 18.2  | 14.6   | 9,663,000    | 8,825,000    | 8,269,000    |
| Loans   | 15.3  | 10.6   | 6,661,000    | 6,206,000    | 6,372,000    |
| Shareholders' equity  | 19.0  | 14.8   | 443,000      | 363,000      | 315,000      |
| Return on common shareholders' average equity - fully diluted | (.2)  | (.9)   | 16.8%        | 12.7%        | 10.5%        |
| <b>Per common share</b>                                       |   |        |              |              |              |
| Net earnings  |   |        |              |              |              |
| Basic   | 8.7   | 6.8    | \$ 5.40      | \$ 3.43      | \$ 2.61      |
| Fully diluted   | 7.4   | 5.9    | 4.80         | 3.22         | 2.53         |
| Dividends paid  | 2.8   | 2.6    | 1.52         | 1.52         | 1.52         |
| Shareholders' equity  | 8.3   | 8.8    | 31.47        | 26.36        | 24.50        |
| Market price  |   |        |              |              |              |
| High  | 3.4   | 10.5   | 48           | 34½          | 34           |
| Low   | 1.2   | 5.9    | 30           | 18¼          | 25½          |
| December 31   | 3.6   | 13.8   | 45¼          | 34           | 29           |
| Price-earnings multiple - fully diluted, December 31          | (3.6)   | 7.3    | 9.4          | 10.6         | 11.5         |
| Price-equity multiple - basic, December 31                    | (4.4)   | 4.9    | 1.4          | 1.3          | 1.2          |
| <b>Statistical data at year-end</b>                           |   |        |              |              |              |
| Number of shares outstanding                                  |   |        |              |              |              |
| Preference  |   | 7.3    | 5,500,000    | 5,650,000    | 5,237,356    |
| Common  | 6.7   | 8.6    | 10,568,549   | 9,483,019    | 8,570,294    |
| Number of shareholders  | 3.4   | (2.2)  | 6,484        | 6,511        | 6,312        |
| Trading volume during the year                                |   |        |              |              |              |
| Preference  |   | 49.8   | 2,614,000    | 617,000      | 968,000      |
| Common  | 16.0  | 25.0   | 2,122,000    | 2,511,000    | 1,261,000    |
| Warrants  |   | 141.9  | 1,407,000    | 1,079,000    | 26,000       |
| Number of financial services branches                         | 8.6   | 5.6    | 197          | 189          | 185          |
| Number of full-time equivalent employees                      | 8.4   | 8.5    | 4,863        | 4,549        | 4,676        |
| Number of real estate offices                                 | 6.5   | 8.3    | 79           | 84           | 71           |
| Number of real estate sales representatives                   | 14.6  | 18.7   | 1,251        | 1,219        | 774          |



| 1980         | 1979         | 1978<br>Base Year | 1977        | 1976        | 1975        | 1974        | 1973<br>Base Year |
|--------------|--------------|-------------------|-------------|-------------|-------------|-------------|-------------------|
| \$ 782,504   | \$ 590,146   | \$ 466,320        | \$ 396,599  | \$ 292,724  | \$ 219,984  | \$ 181,361  | \$ 149,823        |
| 684,700      | 511,345      | 375,490           | 309,612     | 237,362     | 175,545     | 148,038     | 110,055           |
| 97,804       | 78,801       | 90,830            | 86,987      | 55,362      | 44,439      | 33,323      | 39,768            |
| 43,927       | 36,763       | 32,509            | 28,731      | 24,020      | 22,929      | 19,871      | 16,060            |
| 2,065        | 1,677        | 736               | 792         | 913         | 511         | 427         | 383               |
| 143,796      | 117,241      | 124,075           | 116,510     | 80,295      | 67,879      | 53,621      | 56,211            |
| 63,684       | 52,755       | 45,487            | 40,421      | 31,876      | 26,696      | 22,280      | 18,108            |
| 51,131       | 41,029       | 34,986            | 29,939      | 22,207      | 17,744      | 14,743      | 13,007            |
| 114,815      | 93,784       | 80,473            | 70,360      | 54,083      | 44,440      | 37,023      | 31,115            |
| 28,981       | 23,457       | 43,602            | 46,150      | 26,212      | 23,439      | 16,598      | 25,096            |
| 790          | (965)        | 11,718            | 16,164      | 8,509       | 9,360       | 7,569       | 12,194            |
| \$ 28,191    | \$ 24,422    | \$ 31,884         | \$ 29,986   | \$ 17,703   | \$ 14,079   | \$ 9,029    | \$ 12,902         |
| \$14,299,000 | \$11,840,000 | \$9,484,000       | \$7,860,000 | \$6,891,000 | \$5,563,000 | \$4,771,000 | \$4,167,000       |
| 6,694,000    | 5,438,000    | 4,333,000         | 3,460,000   | 3,189,000   | 2,937,000   | 2,547,000   | 2,259,000         |
| 7,290,000    | 6,103,000    | 4,884,000         | 4,163,000   | 3,524,000   | 2,483,000   | 2,111,000   | 1,808,000         |
| 5,832,000    | 5,072,000    | 4,022,000         | 3,393,000   | 2,974,000   | 2,151,000   | 1,868,000   | 1,610,000         |
| 256,000      | 247,000      | 222,000           | 189,000     | 147,000     | 121,000     | 89,000      | 78,000            |
| 12.0%        | 11.5%        | 17.6%             | 19.1%       | 14.2%       | 13.1%       | 11.2%       | 17.2%             |
| \$ 2.82      | \$ 2.64      | \$ 3.88           | \$ 3.76     | \$ 2.57     | \$ 2.17     | \$ 1.61     | \$ 2.34           |
| 2.72         | 2.54         | 3.61              | 3.50        | 2.47        | 2.14        | 1.61        | 2.34              |
| 1.52         | 1.52         | 1.34              | 1.30        | 1.20        | 1.20        | 1.20        | 1.15              |
| 23.07        | 21.75        | 20.66             | 18.15       | 15.71       | 15.06       | 14.54       | 14.15             |
| 28½          | 27½          | 29⅞               | 29          | 26½         | 27          | 31¾         | 34¼               |
| 18           | 21⅞          | 22½               | 20⅞         | 18¾         | 22          | 16⅞         | 26½               |
| 26½          | 22½          | 23¾               | 29          | 21          | 24½         | 23½         | 31¾               |
| 9.7          | 8.9          | 6.6               | 8.3         | 8.5         | 11.4        | 14.6        | 13.6              |
| 1.1          | 1.0          | 1.1               | 1.6         | 1.3         | 1.6         | 1.6         | 2.2               |
| 3,712,095    | 3,844,028    | 3,868,436         | 3,118,496   | 1,881,437   | 1,880,280   | 425,000     |                   |
| 7,867,770    | 7,829,611    | 6,988,971         | 6,988,763   | 6,988,663   | 5,521,088   | 5,521,088   | 5,521,088         |
| 6,930        | 7,263        | 7,241             | 7,252       | 7,401       | 6,309       | 4,612       | 4,654             |
| 563,000      | 1,630,000    | 347,000           | 450,000     | 215,000     | 263,000     |             |                   |
| 1,796,000    | 1,352,000    | 696,000           | 582,000     | 402,000     | 443,000     | 321,000     | 480,000           |
| 10,000       | 1,000        | 17,000            | 44,000      |             |             |             |                   |
| 173          | 162          | 150               | 136         | 123         | 93          | 91          | 86                |
| 4,282        | 3,705        | 3,227             | 2,921       | 2,615       | 2,332       | 2,321       | 2,169             |
| 66           | 63           | 53                | 58          | 56          | 48          | 46          | 42                |
| 708          | 623          | 531               | 594         | 578         | 460         | 368         | 320               |



## REPORT TO SHAREHOLDERS

### DIRECTORATE

At the shareholders' meeting on February 22, 1983 two directors did not stand for re-election: Elmore Houser, because of age limitation, and H. R. Stephen, out of desire to reduce his corporate involvements. Both were appointed honorary directors in recognition of their valuable contribution over many years.

Mrs. Sonja I. Bata, director of Bata Limited and E. Sydney Jackson, president of The Manufacturers Life Insurance Company, both of Toronto, were elected directors.

During the year the deaths of Walter J. Blackburn, a director since 1956, and J. D. Harrison, an honorary director, were recorded with deep regret.

### LEGISLATION

Canada Trustco and Canada Trust are federally incorporated companies and thus their operating parameters stem from federal legislation. At the same time they must comply with provincial legislation applicable to the various jurisdictions in which they are licensed to conduct business.

Complete uncertainty continues as to long-awaited and badly needed revision of federal legislation governing loan and trust companies. The atmosphere of uncertainty which plagues the industry has now been compounded by proposals announced in November, 1983 for revision of the loan and trust corporation legislation and administration in Ontario.

At both the federal and provincial levels of legislation there are two principal areas of concern.

First, there should be limitation on beneficial ownership of voting shares in trust and loan companies to 10% per company or person or group of associated companies or persons. Independent, widely-held companies, as provided under the Bank Act for schedule A chartered banks, will best serve the public interest. This is particularly true in respect of trust

companies, where independence is vitally important to thousands of trust clients, many of whom, unlike depositors, do not enjoy the flexibility of moving their business from one institution to another. After several years of procrastination and indecision regarding ownership, the federal government appears now to have shelved indefinitely the proposed Canada Savings Banks and Trust Companies Act which must deal with this issue.

The Ontario government, in legislative proposals referred to above, rejects the wisdom of limitation on voting share ownership. This notwithstanding the recent defacto failure of three individually controlled, Ontario incorporated and regulated deposit-taking institutions and notwithstanding also that, by deposit volume, a majority of the 90 United States banks that failed in 1982-1983 were closely held institutions. In substitution, extraordinary and unduly stringent regulations are proposed which would be largely unnecessary if an ownership restriction were to be adopted.



The second area of concern relates to the ability of the loan and trust industry to effectively compete with chartered banks due to lack of adequately broad investment powers for the former. The need for revision to federal loan and trust legislation is urgent. Almost two years ago the government proposed a complete revision of federal legislation rather than patchwork amendments that have been resorted to for some 70 years.

Now the government's position, as recently enunciated by the minister of finance, is that the proposed act is not a priority item and a fourteen member advisory committee is to examine the entire financial services industry. It is a safe bet there will be no concrete action until well after the next election. Thus, at least another few years of further erosion in competitive position vis-a-vis chartered banks are in prospect for federally incorporated loan and trust companies.

All in all this whole legislative picture is a sad commentary on government lethargy and political expediency at both federal and provincial levels. A balanced approach to revisions of legislation is essential during a period when deregulation in an orderly fashion is necessary for the financial services industry to evolve in the public interest.

#### ACKNOWLEDGMENT

The significant accomplishments of 1983, to which this report attests, were made possible by the commitment and effort of an energetic and imaginative staff. The vigour with which they responded to challenges wrought by an uncertain economic environment was a principal con-

tributor to record results. On behalf of shareholders, directors express appreciation to all employees for their dedicated service and hard work throughout the year.

#### SUPPLEMENT TO ANNUAL REPORT

Estate administration, in all its complexities, is the subject of an accompanying booklet entitled "Your Executor and Your Estate". Trust services represent an integral business segment and an important contributor to earnings.

#### EARNINGS

In 1983 net earnings were \$64.0 million, an increase of \$23.7 million or 59% over \$40.3 million in 1982. After dividends attributed to preference shares, basic net earnings per common share on the weighted average number of common shares outstanding were \$5.40 compared with \$3.43 in 1982. On a weighted average and fully diluted basis net earnings per common share were \$4.80, up 49% from \$3.22 in 1982.

Fourth quarter 1983 net earnings detailed on page 41 constituted a record quarterly performance. For the fourth quarter net earnings were \$19.2 million, up 16% from \$16.5 million earned in the third quarter and up 34% from \$14.3 million earned in fourth quarter 1982. Fourth quarter net earnings per common share – fully diluted were \$1.43, up 25% from \$1.14 a year ago.

Expressed as an annualized return on average corporate assets, 1983 net earnings represented 66¢ per \$100 compared with 44¢ in 1982. Annualized return on common shareholders' average equity – fully diluted was 16.83% compared with 12.70% one year earlier.

Contribution to earnings by business segment before income taxes is reported in note 11. This year all expense has been allocated to the three segments based on cost allocation methods believed to be reasonable. Figures for 1982 have been restated to be comparable. Intermediary contribution was 92% of total, fiduciary 8% and real estate sales 0%, compared with 92%, 14% and a negative 6% respectively in 1982.

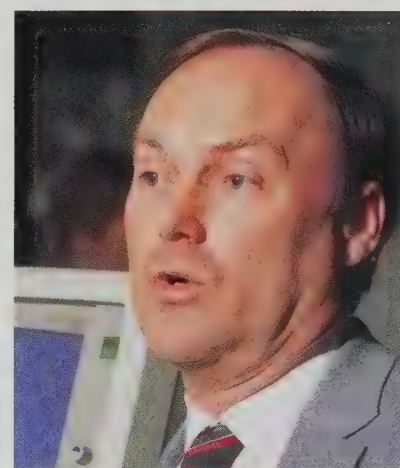
Intermediary segment earnings contribution at \$86.8 million increased 112% from \$40.9 million in 1982. This gain was largely due to interest rate differential on a taxable equivalent basis rising to 2.23% in 1983 from 1.81% in 1982. Relative stability in interest rates, coupled with an interest rate sensitivity position that was essentially matched, were significant factors in the improvement.

Fiduciary segment earnings contribution at \$6.9 million increased 6% from \$6.5 million in 1982. Trust services business development results were particularly gratifying, especially in the personal trust area. This augurs well for fee generation in future years. Clearly, as the only major, national company offering qualified trust services under management independent of



*“Retail credit operations were reorganized to take advantage of market opportunities and improve productivity.”*

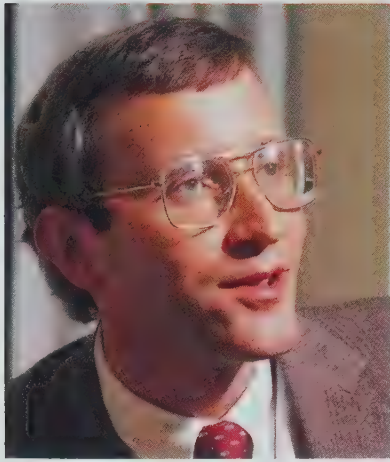
**Bob Overholt**  
Residential Mortgages  
and Consumer Loans



*“Branch productivity received a real boost with installation of direct data entry terminals.”*

**Warren Elliott**  
Hamilton/Niagara





*“Syndications for Shell, Suncor and the British Columbia government will have ongoing profit impact.”*

**Richard Coles**  
Corporate Loans



*“The sales finance program was successfully introduced to local car dealers.”*

**Jim Wilken**  
Ottawa Main

control by concentrated ownership, vast new business opportunities exist and are being aggressively developed.

At \$0.3 million, real estate sales segment contribution was in sharp contrast to the \$2.8 million loss in 1982. As reported at mid-year, involvement in real estate sales will be maintained.

The effective rate of income taxes provided in the consolidated statement of earnings was 32.0% compared to 9.6% in 1982. Note eight on income taxes on page 28 includes a reconciliation of statutory and effective rates. Recognition of the \$22.5 million tax loss carry forward continues to be appropriate since it is virtually certain it will be used.

Economic recovery and lower interest rates experienced in 1983 greatly assisted most borrowers, both individual and corporate. During 1983, additions to the allowance for investment losses were \$10.3 million compared to \$22.3 million in 1982. Actual loss experience as a percentage of loans outstanding was 0.30% compared to 0.34% in 1982. At year-end the allowance, as set out in note five, stood at \$30.0 million versus \$35.3 million one year earlier. Since the entire allowance is tax paid, it is capable of absorbing \$60.0 million of pre-tax losses assuming a 50% tax rate. This provides coverage of 1.4 times non-performing investments at December 31, 1983 compared with 1.6 times one year earlier. Management believes that the allowance is more than ample to meet unforeseen future losses.

Expense management programs in effect throughout 1983 had a favourable impact on growth in operating expenses. The increase was limited to 9% being approximately half the growth rate experienced in 1982. An objective to reduce rate of increase in operating expenses to a percentage no greater than annual rate of growth in corporate assets was met. Additional expense containment initiatives have been launched to assist in again attaining this goal in 1984. Operating expenses to average assets were 1.91% in 1983 compared to 1.88% in 1982.

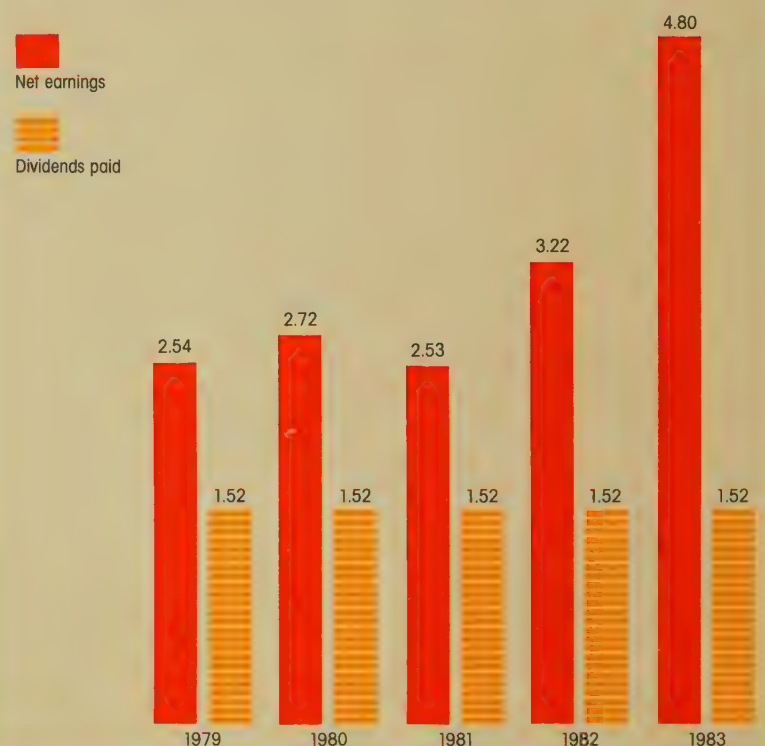
For one hundred and twenty years Canada Trustco has had a tradition of community service. It is a corporate philosophy that time, talent and money will be contributed to organizations dedicated to the well-being of communities in which we operate. In addition to social responsibility and employees taking an active part in civic life, a charitable contributions

program results in significant community benefit. During 1983 \$462,000, or 0.72% of net earnings, were disbursed to a wide range of worthy causes. This compared with \$423,000 or 1.05% of net earnings in 1982.

#### ASSETS UNDER ADMINISTRATION

Business volumes as measured by assets administered were \$21.0 billion. Corporate assets increased by \$940 million to \$10.2 billion. Personal, pension and pooled trust funds increased by \$1.8 billion to \$10.8 billion. Growth rates compared with 1982 were: total assets, 15% versus 8%; corporate assets, 10% versus 7%; trust funds, 20% versus 10%.

Net Earnings – Fully Diluted and Dividends Paid Per Common Share – \$





CAPITAL MANAGEMENT

Additional permanent capital was raised during the second quarter through sale of one million common shares by private placement with major investors – principally institutions. The price per share was \$41 and net proceeds of \$40,750,000 after commission of \$250,000 were received on May 30 and used for general corporate purposes.

During the year \$3 million par value of series A, 8¾% preference shares, being the balance outstanding as of January 1, were purchased for cancellation.

The deposit multiple of shareholders' equity, calculated in the manner prescribed by federal regulation, was 17.31 times at December 31, 1983 compared with 21.16

times one year earlier. It is not anticipated that additional capital will be required for several years, possibly many, given the foreseeable modest rate of growth in corporate assets and significant retention of earnings.

At a board meeting on January 24, 1984 directors voted to split Canada Trustco's common shares on a two-for-one basis subject to shareholder approval at the annual meeting on February 21, 1984. At the same meeting, the board raised the quarterly dividend from 33 cents to 40 cents a common share commencing with the April 1, 1984 payment. An extra dividend of 20 cents was also declared payable April 1, 1984, being the same as the extra paid in 1983. On a post split basis, assuming shareholder approval thereof, the quarterly dividend rate will be 20 cents per common share.

FINANCIAL DISCLOSURE

It has long been Canada Trustco's posture to furnish shareholders, clients, staff and the public at large with the utmost in meaningful financial information. As well, there has been no reticence to experiment with methods of presentation which might enhance understanding of results by all constituencies.

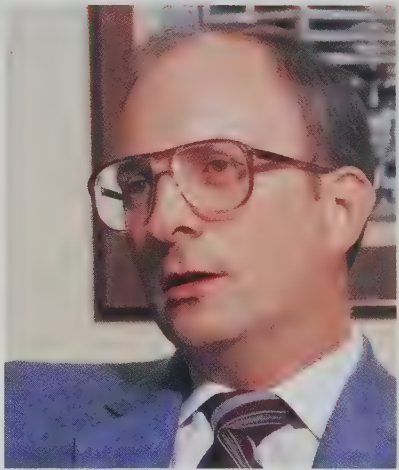
The Canadian Institute of Chartered Accountants, by reason of a lack of consensus as to method of disclosure, excluded trust companies from its recommendation that certain Canadian companies provide supplementary inflation adjusted information in their annual reports. Canada Trustco believes that experimentation and innovation should proceed, lack of consensus notwithstanding. Pages 36 and 37 exhibit inflation adjusted information which will start the process, hopefully in a cautious manner as to its interpretation.

Additionally, audited financial statements of the companies' pension fund appear on pages 42 and 43 for the first time. Commentary from shareholders and others as to worthwhileness of these additional disclosures will be most welcome.

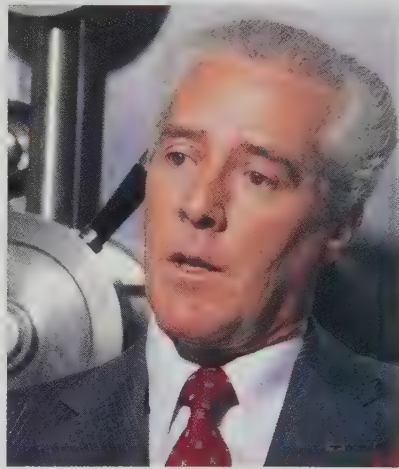
CORPORATE INVESTMENTS

Pages 31 to 33 feature a detailed discussion of ongoing interest rate sensitivity matching programs, the development and refinement of which continue to be of prime importance.

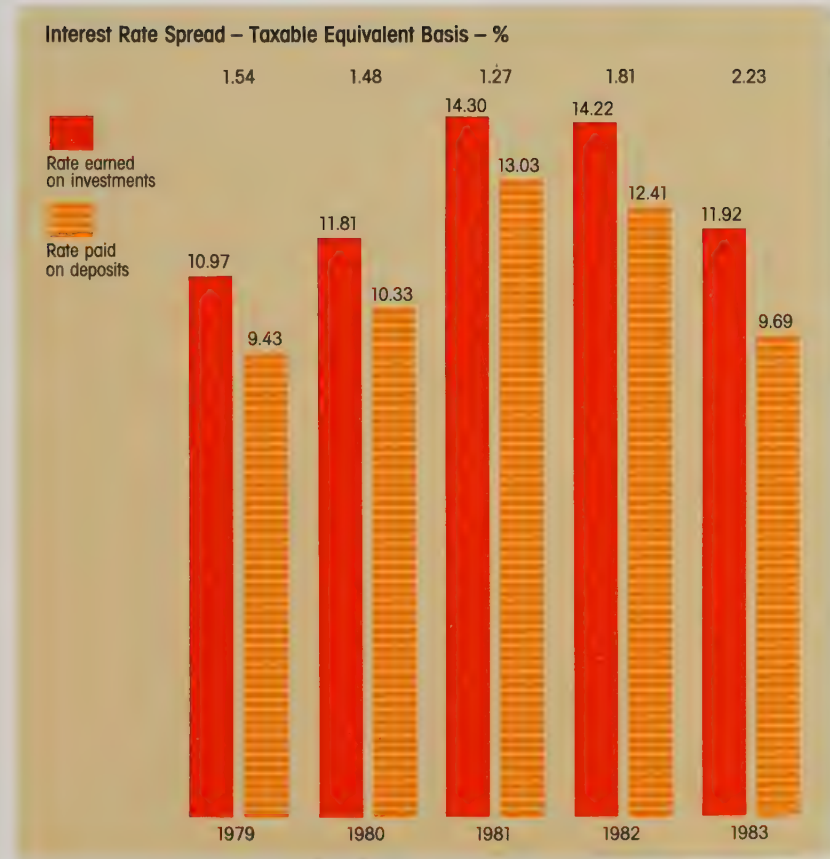
Throughout the year, the statement of condition contained a high degree of liquidity even though deposit growth was quite modest. This high liquidity was due to difficulty in acquiring investments of the type required to most effectively utilize deposits.



*“Major construction was completed at eight new, five relocated and six expanded branches.”*  
**Doug Gibbings**  
Design and Construction



*“Full participation in the Canada Depository for Securities became effective in May.”*  
**George Pace**  
Toronto Main







*“Bond trading was particularly active in 1983, exceeding \$3 billion.”*

**Chris Disney**  
Fixed Income Investments



*“Corporate business development objectives were exceeded for the seventh consecutive year.”*

**Peter Davidson**  
Corporate Business  
Development, Pacific

The dramatic slackening of economic activity in 1982 reduced both the need and desire to borrow. While the pace of the economy quickened steadily in 1983, borrowers remained cautious. Because virtually all deposits originate from individual savers, temporary investment of deposits in liquid assets produces an adequate, if less than optimum, interest rate spread. It was corporate strategy to continue to match deposits with investments of identical interest rate sensitivity.

Because of limited loans availability, the year was characterized by extreme competition in lending markets. In such times, a financial intermediary must exhibit flexibility and be prepared to shift attention from one investment area to another. Central lending operations were reorganized to enhance such flexibility. In addition, lending authorities and procedures were streamlined to consolidate credit control and asset management operations.

Significant purchases of preference shares of taxable Canadian corporations were made in 1983, providing excellent after-tax returns. These purchases met corporate matching criteria.

**Corporate and Financial Institutions Term Loans** – During 1983 loans in this category were authorized in an amount of \$818 million. However, due to a high level of repayments, the portfolio decreased \$52 million. Lending strategy continued to emphasize high quality borrowers who were attracted by extremely competitive rates.

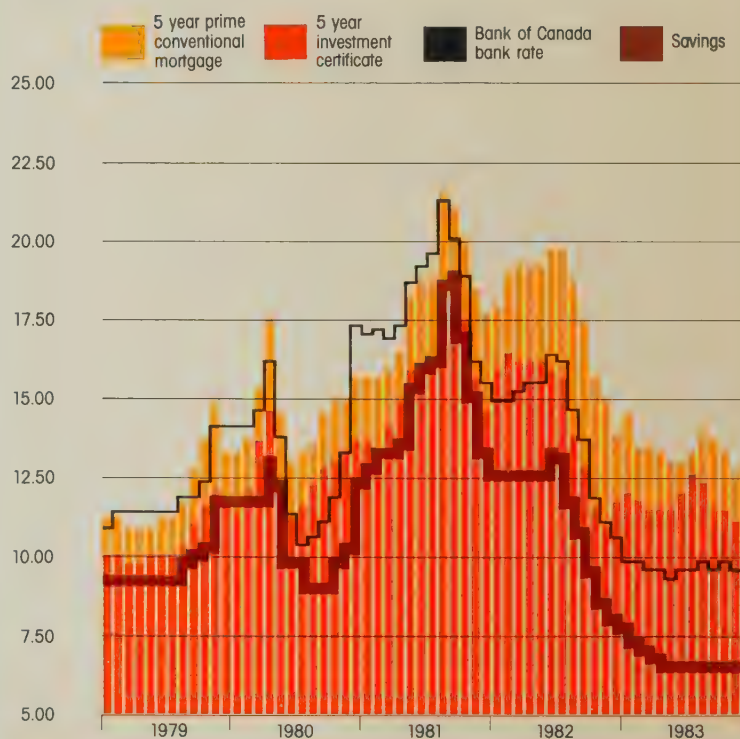
Strong car sales made good growth possible in wholesale and lease financing of automobile dealers. Over \$80 million in loans outstanding and a further \$63 million in undrawn commitments at year-end compared favourably with \$34 million and \$32 million respectively at the end of 1982.

**Commercial Mortgages** – Non-residential construction activity remained at a low level during the year with commercial mortgage demand being quite weak, resulting in keen rate competition.

Applications approved totalled \$98 million with demand for fixed rate mortgages being twice that for floating rate. Owners of commercial property desired to fix interest rates at what they considered to be favourable levels relative to rental income. Principal amount of loans one month and three months in arrears at year-end was 3.22% and 1.92% of portfolio respectively, compared to 4.33% and 2.30% at the end of 1982.

**Residential Mortgages** – Falling interest rates stimulated residential mortgage loan demand, but repayments continued at an accelerated pace, limiting portfolio increase. Mortgage customers continued to opt predominantly for shorter terms as over 50% of mortgage approvals were for a term of one year or less. This behaviour is not unusual during periods of falling interest rates. However, for the first time in several years, there was increased demand for five year mortgages. Moreover, there was a reasonably good balance between five year deposits and five year mortgages. Principal amount of loans in arrears one month and three months at year-end was 1.39% and 0.59% respectively compared to 2.42% and 1.21% at the end of 1982.

Comparative Interest Rates – %





Included in mortgage advances was \$45 million of HomeOwner loans – a product which was introduced in 1981 as the first variable rate mortgage offered by a major financial institution in Canada.

Net growth of total mortgage portfolio at \$430 million compared favourably with the contraction of \$397 million in 1982.

**Consumer, Personal and Collateral Loans** – This area suffered from a lack of demand and little growth in spite of increased marketing efforts. Consumers continued to be cautious and tended to purchase from savings rather than borrow for consumption.

**Non-Performing Investments** – Note four to the financial statements on page 27 gives details of non-performing investments. These include non-accruing loans, reduced rate corporate term loans and real estate acquired in settlement of loans.

At year-end 1982, non-performing investments totalled \$44 million before

allocation of applicable portion of the allowance for investment losses. This was reduced in part by write-down of several loans by charges to the allowance for investment losses throughout 1983 including the following: the \$20 million loan to Turbo Resources Limited was written down an additional \$5 million to \$5 million, the \$8.9 million loan to Daon Development Corporation an additional \$1.9 million to \$2 million and the \$10 million loan to Carma Developers Limited by \$5 million to \$5 million.

After write-downs and including investments which were classified as non-performing during 1983, year-end gross non-performing investments were \$42 million.

Reduced rate corporate term loans include problem situations which were restructured by negotiated reduction in interest rate below the then prevalent market rate. Non-performing investments also include real properties to which title has been acquired through foreclosure or quit claim deed and which have been transferred to real estate acquired in settlement of loans.

#### TRUST INVESTMENTS

The consumer staged a remarkable recovery in 1983 in response to stable interest rates. Led by strong spending on durables and residential construction as well as a high level of net exports, the Canadian economy outpaced the U.S. recovery.

Employment and corporate profits were severely affected by the recession but are now showing clear signs of improvement. Inventories had been liquidated through mid-year but the trend is presently shifting towards accumulation. This will have a strongly levered impact on real growth. Consumer spending, which is necessary for a prolonged economic recovery, will benefit from increased employment and demand for goods will expand into non-durables.

Long corporate bond yields moved in the 12% range for much of the year. This stability allowed many corporations to refinance large short term debt load with long term debt or equity issues, reducing the demand for short term money. The outlook is for interest rates to remain relatively stable over the next year as demand for credit by governments will be balanced by slack demand for business credit. Another factor will be the desire of governments in both the U.S. and Canada to keep rates from rising during an election year.



*“Focus on recruitment and training of quality people improved customer service.”*

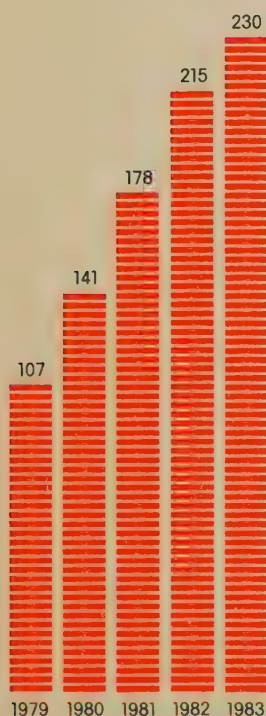
**Dave Gregory**  
Prairies



*“A new commercial mortgage department helped achieve significantly greater volumes.”*

**Lindsay Somerville**  
Vancouver Main

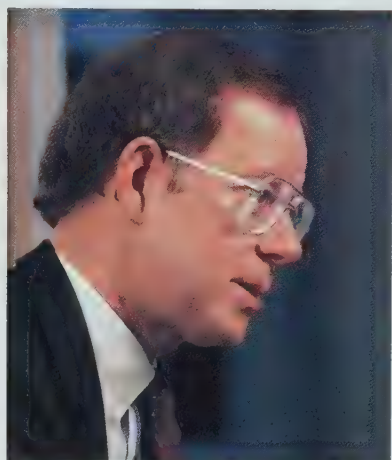
**Growth in On-Line Savings Transactions**  
000's of transactions per day







*“Direct participation in the Canadian Payments Association was the first for a trust company.”*  
**Norm White**  
*Clearing Systems*



*“Two-thirds of newly available corporate trust business was captured for the sixth consecutive year.”*  
**Ken Sutherland**  
*Corporate Business Development, Prairies*

Improvement in the economy and the stability of interest rates encouraged equity markets to rise throughout most of the year. Resource and consumer stock groups provided much impetus for the market's advance to record levels. However, continued uncertainty over world oil prices and a general decline in commodity prices has caused the heavily resource-weighted Canadian equity market to retrace some earlier gains.

#### PROPERTY INVESTMENTS

**Real Estate Investments** – Continued growth, with increased emphasis on profitability, was a principal strategy. In 1983 the portfolio increased 8% to \$186 million compared with \$172 million one year earlier. Net income from real estate investment properties totalled \$10.4 million compared to \$7.4 million in 1982, an increase of 41%.

The portfolio contains in excess of 3.2 million square feet of space, diversified both by use and geographically with \$71 million in office buildings, \$63 million in shopping centres and \$52 million in properties held for development and resale.

Owned land and buildings were independently appraised as of September 30, 1983. Estimated appraisal increment totalled \$50 million over net depreciated values of \$186 million. Detail appears on page 39.

**Branches and Premises** – Eight new financial services branches were opened, bringing the total to 197. Five were opened in existing markets – Vancouver Lonsdale at 19th; Edmonton Jasper at 115th; Edmonton Whyte at 83rd; Edmonton Capilano Mall and Ottawa Merivale north of Meadowlands. Three branches were opened in new markets – Woodstock and New Hamburg in Ontario and Saint John, New Brunswick.

Sudbury, London Commissioners at Boler, Lethbridge 3rd Ave. S. at 7th, and Grimsby were relocated in new owned branches and Red Deer Village Shopping Centre was relocated in new leased premises. Major renovations were completed at Vancouver Cambie at 41st, Port Colborne, Hamilton Centre Mall, Hamilton Eastgate Square, Mississauga Highway 10 south of 5, and Prince George.

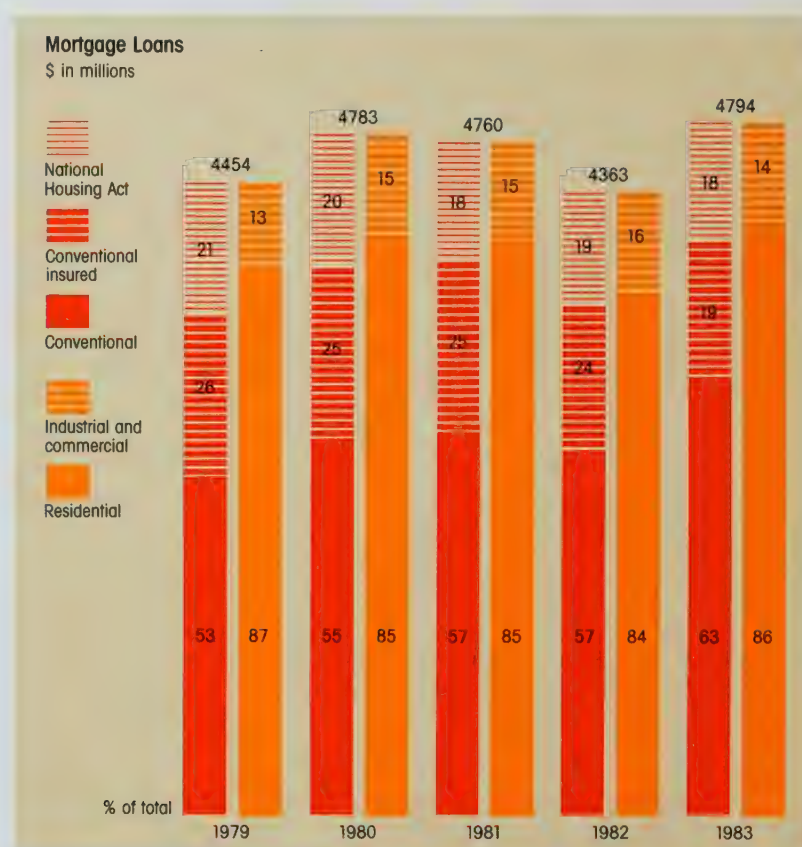
In 1984 Moose Jaw branch will be relocated in new owned quarters and Toronto Finch east of Bayview will be

relocated in new leased quarters.

#### REAL ESTATE SALES

Residential sales recovery, which began in last quarter 1982, continued throughout 1983. Market improvement in industrial, commercial and investment sales did not occur until last half 1983. Gross commissions of \$42 million were 82% ahead of 1982, establishing a record for the division. Commissions earned by area were 68% in Ontario, 9% in British Columbia and 23% in the Prairie provinces.

Pre-tax operating profit of \$0.3 million was a dramatic improvement over the pre-tax loss of \$2.8 million in 1982. This is attributable to improved market conditions resulting principally from lower mortgage interest rates, cost control and elimination of most non-profitable offices. The division is approaching the net earnings performance guideline of 15% return on capital employed on a run-





ning nine month average. Operations are expected to show increased profitability in 1984.

Eight residential sales offices were closed and three opened. One office in Ottawa was relocated. A new leasing division was established in Vancouver. Real estate services were offered at 71 residential offices and eight industrial, commercial and investment offices at year-end compared with 77 and seven respectively at December 31, 1982. The sales force at year-end was 1,251, up from 1,219 at the end of 1982.

#### SAVINGS SERVICES

**Demand Savings** – Demand deposits increased \$577 million or 16% compared with \$525 million or 17% in 1982.

Extended hours “8 to 8” service provides customers a minimum 68 banking hours each week at 140 of 197 financial services branches or 71%, compared to 121 of 189 or 64% at year-end 1982.

A spring savings promotion was an unqualified success. Customers were given a chance to win one of 15 new automobiles for each \$100 deposited. “Muffin” the teddy bear campaign mascot was a singular hit.

Account transactions increased 7%. Selective, increased activity charges were necessary to partially defray inflation in costs.

**Clearing Systems** – Direct participation as the first loan and trust company in the Canadian Payments Association will result in reduced clearing costs. A senior officer was appointed to the planning

committee allowing input into further electronic funds development.

In December, JohnnyCash electronic banking machines were successfully launched in London with eighteen units in eleven branches. Cardholders numbered 59,000 and transactions exceeded expectations in the first month of operation.

**Term Savings and Registered Retirement Savings Plans** – Due to a more stable rate environment, fixed term deposits increased 11% compared to 6% in 1982. Cashable term deposits declined 26%.

Registered retirement savings plan growth was again excellent. The investment of over 254,000 participants now totals \$2.5 billion.

Large screen terminal installation for all branches and conversion of R.R.S.P.'s and term certificates to the new data entry system was completed. Mechanization greatly reduced paper flow and improved customer service in important areas such as enquiries and tax receipts.

Registered home ownership savings plan balances increased 3% compared to 14% in 1982. Growth was constrained by legislative changes permitting withdrawals and new “topping up” provisions.

**Credit Card Services** – Substantial progress was made in 1983, reducing overall credit card pre-tax losses by 48% from \$2.5 million in 1982 to \$1.3 million. Strategies undertaken towards achieving profitability in 1984 included launching an aggressive campaign to convert merchants and others to process MasterCard sales through Canada Trust.

As of December 31, over 5,500 merchants were making MasterCard deposits at branches. Annualized sales are approximately \$140 million.

To increase profitable card usage, the MasterCard interest rate was reduced to an industry low 18.45% and a \$1.00 monthly administration fee, which declines with interest paid, was introduced. Cardholders were successfully encouraged to transfer balances at higher rates on other credit cards to Canada Trust MasterCard by means of “special cheques”. Interest-bearing receivables grew by \$6.8 million from 57% to 61% of outstandings.

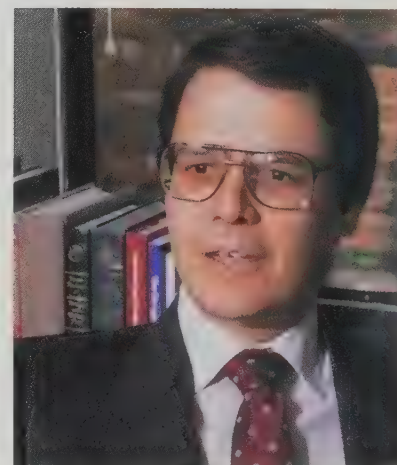
Bad debt and fraud losses were contained to \$0.7 million. The loss ratio of 0.40% of gross sales continued below industry standards.

In September Canada Trust MasterCard became the first financial card in Canada to offer travel accident insurance. Automatic coverage with a maximum benefit of \$100,000 is provided at no cost to the purchaser when travel tickets are charged to the card.



*“Productivity improvements resulted from such initiatives as centralizing mortgage administration.”*

**Bob Morneau**  
Southwestern Ontario



*“Improvements to the pension trust computer system provide a diversity of customer information.”*

**Murray Tonge**  
Pension Trust





*“Year one in the MasterCard merchant business was a resounding success.”*

**Sean McNamara**  
Credit Card Services



*“Pension trust assets committed to equities were more than double the 1982 level.”*

**Bruce Hartman**  
Equity Investments

Agreement was reached with Japan's leading credit card JCB, to act as agent in arranging acceptance of their card with retailers throughout Canada. Over 30% of approximately 300,000 Japanese travelling in Canada each year carry JCB. The impact of this agreement will become significant in future years as usage increases.

#### TRUST AND CORPORATE SERVICES

**Personal Trust Services** – In 1983 a 36% increase was achieved in acquisition of new business as measured by first year fees. Steady increase in volume of assets administered has contributed to a 6% rise in revenue. Simultaneous tight control of expenses has maintained the service as a positive contributor to corporate net earnings.

In keeping with a policy of continuously upgrading client service, in mid-1984 an improved statement will be introduced.

On October 1, federal government sponsored Indexed Security Investment Plans (I.S.I.P.) came into being. The plans were designed to provide a measure of protection from tax on the inflationary gain of securities held therein. Canada Trust I.S.I.P.'s were made available on October 1.

**Pension Trust Services** – Fee revenue increased 11% to reach \$13.3 million. Revenue growth was augmented in large measure by new appointments which generated \$0.3 million in first year fees. Total assets under administration increased by 22% to reach \$8.2 billion.

Several initiatives were undertaken. Electronic funds transfer was introduced, enabling benefit payments to be deposited directly into pensioners' accounts. At the sponsor level, a computer inquiry terminal program was launched for a major client. Inquiry terminals afford direct and immediate access to account information. Client securities lending was implemented.

**Corporate Trust Services** – Marketing efforts produced record new appointments. Brisk trading activity on stock markets saw a new high volume of share certificates processed during the year. Revenue showed a highly satisfactory gain of 19%.

A major project was undertaken two years ago to develop a national network of on-line direct data entry terminals. The system is now fully operational and offers current technology and enhanced cost control to both existing and new clients.

#### DATA RESOURCES

Systems development is focused on upgrading to a common technical base for future flexibility and improved productivity. Projects included further implementation of direct data entry through branch terminals for R.R.S.P., corporate trust and corporate loans services.

Key activities in computer operations included 24 hour a day seven day a week on-line service to support JohnnyCash electronic banking machines and completion of side counter terminalization.

Terminals were installed in offices of executive and senior management who became active users of electronic mail and information systems. Personal computers were likewise introduced as part of an ongoing strategy to improve end-user computing capability and productivity. A long range plan to provide word processing in all major centres was completed.

#### PLANNING

Action plans in 1984 will continue to emphasize productivity and improved competitive position with execution supported by a fully integrated effort from the branch network, product management, systems, marketing and human resources.

Objectives for earnings growth, expense control and increased market share drive the planning process. Resources are allocated in order of priority against the background of corporate strategies.

Several key objectives for 1984 appear on page 6. Performance against 1983 objectives noted in the 1982 annual report is shown on pages 4 and 5.



## MARKETING SERVICES

Planning, strategy setting and execution of marketing effort is a completely integrated process with executive, regional, product and marketing services management working in concert.

Challenges of the competitive and economic environment were aggressively met in 1983.

Positive market reaction to initiatives was evident in business produced as a result of major merchandising campaigns for new, relocated and renovated branches, savings accounts, R.R.S.P.'s, Johnny-Cash, Canada Savings Bonds, MasterCard, loans and mortgages. Other projects supported sales forces in marketing merchant MasterCard business, investment and trust services.

Ongoing research helped evaluate current strategies and plan future direction.

## HUMAN RESOURCES

Significant effort was expended to upgrade a computerized information system which permits keeping pace with ever-increasing needs for employee-related data.

Ongoing compensation studies resulted in selective mid-year salary adjustments to maintain competitive position. In an environment requiring continued prudence and restraint, compensation programs placed special emphasis on pay-for-performance.

Training and development efforts continued to focus on optimum utilization of new technology. A formalized analysis of training needs will enable allocation of resources to more effectively meet individual and corporate needs. Employee participation in customer service, management skill development and branch administration training programs continues to be high, with the key objective being improved quality of service.

## ORGANIZATION

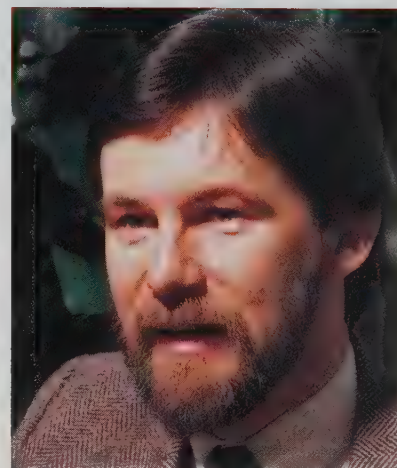
Senior management appointments during 1983 were:

### Vice-Presidents

James T. Lindores  
Savings Services  
Duncan F. Tilly  
Human Resources  
Gwyn E. Williams  
London Main

### Assistant Vice-Presidents

Ronald S. Clayton  
Edmonton Main  
W. Robert DeCelles  
Quebec  
J. Douglas Gibbings  
Design & Construction  
David W. James  
Winnipeg Main  
Robert B. James  
Corporate Business  
Development, Metropolitan  
Toronto Region  
M. Suellen Levi  
Pacific Region  
J. Rory MacDonald  
Personal Trust Services  
D. Eric MacMillan  
Southwestern Ontario  
Region  
Donald W. Nichol  
Metropolitan Toronto  
Region  
Donald E. Park  
Advertising  
Donald W. Snyder  
Atlantic Region  
W. Lindsay Somerville  
Vancouver Main  
William C. Thornhill  
Financial Administration  
John A. Whaley  
General Counsel  
Michael D. Woeller  
Planning and  
Information Services



*“Several major retail campaigns were highly successful.”*

*Don Park  
Advertising*



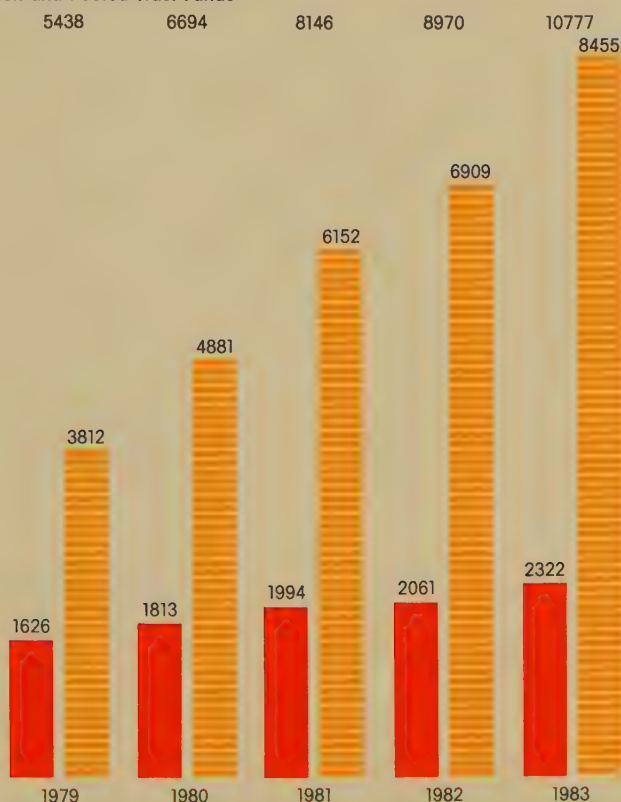
*“Edmonton expansion plans proceeded on schedule with three new branches opening.”*

*Ron Clayton  
Edmonton Main*

Personal, Pension and Pooled Trust Funds

\$ in millions

Personal  
Pension and Pooled







*“Stronger integration of profit planning, operational planning and management information was accomplished.”*

*Mike Woeller  
Planning*



*“A new personal trust training program contributed to improved selling skills.”*

*Steve Merrill  
Hamilton Main*

## THE YEAR AHEAD

The economic recovery is entering its second year exhibiting considerable strength. Gross national product has expanded faster than most had expected. Significant progress has been made with reduction in inflation; again far better than most had thought possible. Equity markets and corporate profits are strong.

If real gross national product is to expand at a reasonable rate of four to five per cent, capital spending will have to provide much of the momentum. For this to be accomplished a lower interest rate structure than presently exists must prevail.

Real rates of interest – that is, the nominal rate of interest minus the inflation rate – are presently higher than at any time in several decades, and this despite the fact that debt markets have been relieved of pressures by the buoyant stock market.

High federal deficits in both the United States and Canada appear to be major impediments to lower interest rates. Linkage between high deficits and high interest rates exists because deficits at federal and provincial levels absorb an ever larger proportion of net private savings, consume an ever more sizeable share of funds raised in credit markets and rekindle broadly held fears that inflation could once again come roaring back.

If the current recovery is to endure beyond the first half of 1984, interest rates must come down and this will require bringing order to the federal budgetary process.

There are some signs of belated recognition of the problem by our various governments. One can only hope this will be translated into positive action because the need is critical if confidence in the economy is to continue to grow and thus reverse the adverse psychology of the marketplace. This is a necessary precondition to permit both nominal and real rates of interest to decline somewhat. However, elections are on the horizon both in Canada and the United States and political decisions to stimulate each of those economies may well be the order of the day. It is probably unrealistic meanwhile to expect any really meaningful effort to correct the deficit problem.

On balance, inflation and interest rates will likely stay in their present ranges during 1984 and the economic recovery will continue at a worthwhile pace, with consumer confidence and expenditures continuing to improve.

Given a reasonable approximation of this scenario, 1984 should be another year of significant growth in both earnings and financial strength for Canada Trustco.

*Arthur H. Mingay  
Chairman of the Board and  
the Executive Committee*

*Mervyn L. Lahn  
President and  
Chief Executive Officer*

January 24, 1984  
London, Canada



## CANADA TRUSTCO MORTGAGE COMPANY

**CONSOLIDATED STATEMENT OF EARNINGS**, *year ended December 31*

|   | 1983           | 1982           | %<br>Increase<br>(Decrease) |
|---|----------------|----------------|-----------------------------|
| Investment income   |                |                |                             |
| Short term notes  | \$ 138,659,000 | \$ 205,541,000 | (33)                        |
| Bonds and debentures  | 107,101,000    | 75,750,000     | 41                          |
| Stocks  | 35,008,000     | 36,251,000     | (3)                         |
| Mortgages   | 576,095,000    | 606,474,000    | (5)                         |
| Corporate term loans  | 84,283,000     | 112,206,000    | (25)                        |
| Financial institutions loans                                | 52,659,000     | 79,515,000     | (34)                        |
| Consumer and personal loans                                 | 43,381,000     | 51,485,000     | (16)                        |
| Collateral loans  | 22,466,000     | 28,502,000     | (21)                        |
| Net real estate investment properties                       | 10,446,000     | 7,425,000      | 41                          |
| Equipment leases  | 3,388,000      | 2,089,000      | 62                          |
|   | 1,073,486,000  | 1,205,238,000  | (11)                        |
| Interest on deposits  |                |                |                             |
| Demand  | 250,284,000    | 361,344,000    | (31)                        |
| Cashable term   | 63,167,000     | 133,328,000    | (53)                        |
| Term  | 552,646,000    | 549,280,000    | 1                           |
|   | 866,097,000    | 1,043,952,000  | (17)                        |
| Net investment income                                       | 207,389,000    | 161,286,000    | 29                          |
| Provision for investment losses                             | 10,000,000     | 15,000,000     | (33)                        |
| Net investment income after provision for investment losses | 197,389,000    | 146,286,000    | 35                          |
| Fees  |                |                |                             |
| Personal trust  | 14,793,000     | 14,021,000     | 6                           |
| Pension and pooled trust funds                              | 13,309,000     | 12,025,000     | 11                          |
| Corporate trust   | 9,314,000      | 7,845,000      | 19                          |
| Service   | 31,411,000     | 26,699,000     | 18                          |
|   | 68,827,000     | 60,590,000     | 14                          |
| Commissions   |                |                |                             |
| Real estate sales   | 42,161,000     | 23,122,000     | 82                          |
| Real estate sales personnel                                 | 31,484,000     | 17,309,000     | 82                          |
| Net real estate sales commissions                           | 10,677,000     | 5,813,000      | 84                          |
| Other income  | 2,221,000      | 2,321,000      | (4)                         |
| Earnings before operating expenses                          | 279,114,000    | 215,010,000    | 30                          |
| Operating expenses  |                |                |                             |
| Salaries  | 93,246,000     | 87,361,000     | 7                           |
| Pension and other benefits                                  | 6,521,000      | 8,347,000      | (22)                        |
| Occupancy   | 23,157,000     | 21,264,000     | 9                           |
| Computer, furniture and equipment                           | 18,726,000     | 16,869,000     | 11                          |
| Communications  | 8,455,000      | 7,964,000      | 6                           |
| Stationery  | 4,762,000      | 4,670,000      | 2                           |
| Advertising   | 7,566,000      | 5,977,000      | 27                          |
| Insurance, commissions and fees                             | 10,221,000     | 7,579,000      | 35                          |
| Provincial taxes on capital                                 | 2,714,000      | 2,550,000      | 6                           |
| Other   | 9,702,000      | 7,828,000      | 24                          |
|   | 185,070,000    | 170,409,000    | 9                           |
| Earnings before income taxes                                | 94,044,000     | 44,601,000     | 111                         |
| Income taxes  | 30,068,000     | 4,294,000      | 600                         |
| Net earnings  | \$ 63,976,000  | \$ 40,307,000  | 59                          |
| Attributed to   |                |                |                             |
| Preference shares non-convertible                           | \$ 9,378,000   | \$ 9,015,000   | 4                           |
| Preference shares convertible                               |                | 1,638,000      | (100)                       |
| Common shares   | 54,598,000     | 29,654,000     | 84                          |
|   | \$ 63,976,000  | \$ 40,307,000  | 59                          |
| Net earnings per common share – basic                       | \$ 5.40        | \$ 3.43        | 57                          |
| Net earnings per common share – fully diluted               | \$ 4.80        | \$ 3.22        | 49                          |
| Net earnings ratios   |                |                |                             |
| To averaged   |                |                |                             |
| Assets  | .66%           | .44%           |                             |
| Common shareholders' equity – fully diluted                 | 16.83%         | 12.70%         |                             |

See notes to consolidated financial statements commencing on page 26.



# CONSOLIDATED STATEMENT OF CONDITION, *December 31*

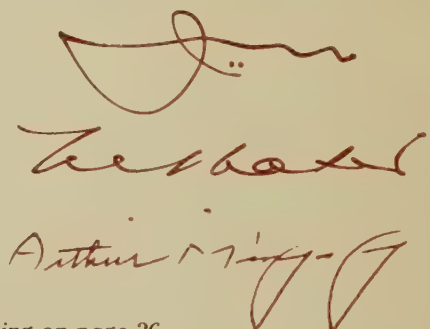
|                                    | 1983             | 1982            | %<br>Increase<br>(Decrease) |
|------------------------------------|------------------|-----------------|-----------------------------|
| <b>ASSETS</b>                      |                  |                 |                             |
| Investments                        |                  |                 |                             |
| Cash                               | \$ 126,528,000   | \$ 110,120,000  | 15                          |
| Short term notes                   | 1,439,258,000    | 1,381,030,000   | 4                           |
|                                    | 1,565,786,000    | 1,491,150,000   | 5                           |
| Securities                         |                  |                 |                             |
| Bonds and debentures               |                  |                 |                             |
| Canada                             | 621,624,000      | 531,390,000     | 17                          |
| Provincial                         | 380,044,000      | 268,123,000     | 42                          |
| Corporate                          | 56,851,000       | 42,713,000      | 33                          |
|                                    | 1,058,519,000    | 842,226,000     | 26                          |
| Stocks                             |                  |                 |                             |
| Preference                         | 518,406,000      | 391,450,000     | 32                          |
| Common                             | 47,641,000       | 25,608,000      | 86                          |
|                                    | 566,047,000      | 417,058,000     | 36                          |
|                                    | 1,624,566,000    | 1,259,284,000   | 29                          |
| Loans                              |                  |                 |                             |
| Mortgages                          |                  |                 |                             |
| Conventional                       | 3,023,367,000    | 2,509,327,000   | 20                          |
| Conventional insured               | 900,681,000      | 1,037,166,000   | (13)                        |
| National Housing Act               | 869,732,000      | 816,877,000     | 6                           |
|                                    | 4,793,780,000    | 4,363,370,000   | 10                          |
| Corporate term                     | 799,275,000      | 802,836,000     |                             |
| Financial institutions             | 503,495,000      | 551,803,000     | (9)                         |
| Consumer and personal              | 360,755,000      | 312,587,000     | 15                          |
| Collateral                         | 203,406,000      | 175,843,000     | 16                          |
|                                    | 6,660,711,000    | 6,206,439,000   | 7                           |
| Real estate investment properties  | 186,048,000      | 171,882,000     | 8                           |
| Receivables under equipment leases | 50,773,000       | 26,674,000      | 90                          |
| Non-performing investments         | 33,111,000       | 29,970,000      | 10                          |
| Total investments                  | 10,120,995,000   | 9,185,399,000   | 10                          |
| Land, premises and equipment       | 61,063,000       | 57,092,000      | 7                           |
|                                    | \$10,182,058,000 | \$9,242,491,000 | 10                          |

Approved on behalf of the board

J.W. Adams, Director

M.L. Lahn, Director

A.H. Mingay, Director



See notes to consolidated financial statements commencing on page 26.



|                             | 1983             | 1982            | %<br>Increase<br>(Decrease) |
|-----------------------------|------------------|-----------------|-----------------------------|
| <b>LIABILITIES</b>          |                  |                 |                             |
| Deposits                    |                  |                 |                             |
| Demand                      | \$ 4,140,854,000 | \$3,563,405,000 | 16                          |
| Cashable term               | 641,305,000      | 872,276,000     | (26)                        |
| Term                        | 4,881,202,000    | 4,389,336,000   | 11                          |
|                             | 9,663,361,000    | 8,825,017,000   | 9                           |
| Current income taxes        | 4,402,000        |                 |                             |
| Mortgages                   | 11,172,000       | 14,002,000      | (20)                        |
| Dividends                   | 5,715,000        | 6,338,000       | (10)                        |
|                             | 21,289,000       | 20,340,000      | 5                           |
| Future income taxes         | 54,861,000       | 34,066,000      | 61                          |
|                             | 9,739,511,000    | 8,879,423,000   | 10                          |
| <b>SHAREHOLDERS' EQUITY</b> |                  |                 |                             |
| Capital stock               |                  |                 |                             |
| Preference shares           | 110,000,000      | 113,000,000     | (3)                         |
| Common shares               | 21,137,000       | 18,966,000      | 11                          |
|                             | 131,137,000      | 131,966,000     | (1)                         |
| Contributed surplus         | 151,243,000      | 109,915,000     | 38                          |
| Retained earnings           | 160,167,000      | 121,187,000     | 32                          |
|                             | 442,547,000      | 363,068,000     | 22                          |
|                             | \$10,182,058,000 | \$9,242,491,000 | 10                          |



## CONSOLIDATED STATEMENT OF CONTRIBUTED SURPLUS

*year ended December 31*

|   | 1983          | 1982          |
|---|---------------|---------------|
| Balance beginning of year   | \$109,915,000 | \$ 87,429,000 |
| Premium on issue of common shares   | 41,328,000    | 22,330,000    |
| Net discount on preference shares series B purchased for<br>cancellation and redemption |               | 156,000       |
| Balance end of year   | \$151,243,000 | \$109,915,000 |

## CONSOLIDATED STATEMENT OF RETAINED EARNINGS

*year ended December 31*

|   | 1983          | 1982          |
|---|---------------|---------------|
| Balance beginning of year                                     | \$121,187,000 | \$105,410,000 |
| Net earnings  | 63,976,000    | 40,307,000    |
|   | 185,163,000   | 145,717,000   |
| Dividends on  |               |               |
| Preference shares series A                                    | 180,000       | 313,000       |
| Preference shares series B                                    |               | 1,638,000     |
| Preference shares series D                                    | 1,798,000     | 2,489,000     |
| Preference shares series E                                    | 1,078,000     | 1,493,000     |
| Preference shares series F                                    | 2,472,000     | 3,441,000     |
| Preference shares series G                                    | 3,850,000     | 1,279,000     |
| Common shares   | 15,473,000    | 13,146,000    |
|   | 24,851,000    | 23,799,000    |
| Expenses, net of income taxes,<br>incurred on issue of shares | 145,000       | 731,000       |
|   | 24,996,000    | 24,530,000    |
| Balance end of year   | \$160,167,000 | \$121,187,000 |

*See notes to consolidated financial statements commencing on page 26.*



**CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL CONDITION***year ended December 31*

|  | 1983                 | 1982                 |
|--|----------------------|----------------------|
| <b>CASH DERIVED FROM</b>                     |                      |                      |
| Increase (decrease) in deposits              |                      |                      |
| Demand                                       | \$ 577,449,000       | \$ 525,454,000       |
| Cashable term                                | (230,971,000)        | (206,667,000)        |
| Term   | 491,866,000          | 237,158,000          |
|  | 838,344,000          | 555,945,000          |
| Operations                                   |                      |                      |
| Net earnings                                 | 63,976,000           | 40,307,000           |
| Future income taxes                          | 20,795,000           | 2,748,000            |
| Depreciation                                 | 10,627,000           | 6,154,000            |
| Provision for investment losses              | 10,000,000           | 15,000,000           |
|  | 105,398,000          | 64,209,000           |
| Other  |                      |                      |
| Issue of shares                              | 43,499,000           | 35,304,000           |
| Current income taxes                         | 4,402,000            |                      |
|  | 47,901,000           | 35,304,000           |
|  | 991,643,000          | 655,458,000          |
| <b>CASH APPLIED TO</b>                       |                      |                      |
| Increase (decrease) in investments           |                      |                      |
| Short term notes                             | 58,228,000           | 396,484,000          |
| Bonds and debentures                         | 216,142,000          | 315,939,000          |
| Stocks                                       | 148,989,000          | (22,064,000)         |
| Mortgages                                    | 429,153,000          | (405,007,000)        |
| Corporate term loans                         | (2,101,000)          | 158,607,000          |
| Financial institutions loans                 | (48,308,000)         | 125,837,000          |
| Consumer and personal loans                  | 48,823,000           | (31,885,000)         |
| Collateral loans                             | 27,563,000           | (21,133,000)         |
| Real estate investment properties            | 15,361,000           | 42,705,000           |
| Receivables under equipment leases           | 24,099,000           | (1,871,000)          |
| Non-performing investments                   | (2,709,000)          | 21,860,000           |
|  | 915,240,000          | 579,472,000          |
| Dividends paid on                            |                      |                      |
| Preference shares                            | 10,577,000           | 9,590,000            |
| Common shares                                | 14,897,000           | 13,061,000           |
|  | 25,474,000           | 22,651,000           |
| Other  |                      |                      |
| Additions to land, premises and equipment    | 13,253,000           | 18,072,000           |
| Net loss on disposal of investments,         |                      |                      |
| net of income taxes                          | 15,293,000           | 11,443,000           |
| Reduction of mortgage liability              | 2,830,000            | 10,075,000           |
| Expenses, net of income taxes,               |                      |                      |
| incurred on issue of shares                  | 145,000              | 731,000              |
| Preference shares purchased for cancellation |                      |                      |
| and redemption                               | 3,000,000            | 2,740,000            |
|  | 34,521,000           | 43,061,000           |
|  | 975,235,000          | 645,184,000          |
| <b>INCREASE IN CASH</b>                      | <b>\$ 16,408,000</b> | <b>\$ 10,274,000</b> |

*See notes to consolidated financial statements commencing on page 26.*



# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

year ended December 31, 1983

## 1. Summary of significant accounting policies

### (a) Consolidation

The financial statements include the accounts of Canada Trustco Mortgage Company and its subsidiary companies, The Canada Trust Company and Truscan Realty Limited.

### (b) Investments

Investments, reduced by an allowance for investment losses where applicable, and investment income are stated as follows:

#### (i) Securities

Bonds and debentures are stated at amortized cost plus accrued interest and stocks are stated at cost plus accrued dividends.

#### (ii) Loans

Mortgages are stated at cost, which includes amounts advanced, interest capitalized and accrued, taxes and other charges, less repayments and unamortized mortgage discounts. Interest income is accrued on a daily basis and mortgage discounts are amortized over the term of the mortgage.

Corporate term, financial institutions, consumer, personal and collateral loans are stated at cost which includes amounts advanced and interest accrued on a daily basis, less repayments.

#### (iii) Real estate investment properties

Properties held for development and resale are stated at the lower of cost and estimated net realizable value while properties held as investments are stated at cost less accumulated depreciation. Cost includes all direct costs of development and construction including carrying costs such as interest, property taxes and net operating costs incurred during the development phase. Administrative overhead expenses are not capitalized.

Income is recognized on the sale of properties held for development and resale when all material conditions of the agreement have been fulfilled; a cash down payment equal to at least 15% of the sale price has been received, and in management's judgment the purchaser has the financial resources to complete the transaction. Rental income is recognized on investment properties commencing with the month during which a predetermined level of occupancy is attained subject to a reasonable maximum lease achievement period. Prior to such time net operating costs are capitalized as part of development and construction costs.

Depreciation on buildings is provided on a 5% 40 year sinking fund basis.

(iv) Receivables under equipment leases are stated at gross rentals receivable net of unearned income. Any gains resulting from the residual values of leased equipment are reflected in earnings only when realized.

(v) Non-performing investments are stated at an amount which does not exceed estimated net realizable value.

An allowance for investment losses is deducted from the applicable investment in the consolidated statement of condition. This allowance recognizes the historical trend of investment losses and existing economic conditions. Provision for investment losses, if any, is based on both the historical five year (including the current year) moving average ratio of losses to average investments and other factors which in management's judgment deserve recognition. Net gains or losses realized on disposal of investments (with the exception of properties held for development and resale) are recorded in this allowance and are reflected in the consolidated statement of earnings only to the extent of their effect on the annual provision, if any.

### (c) Land, premises and equipment

Land, premises and equipment comprise assets used by the company in its daily operation. Land is stated at cost and premises and equipment are stated at cost less accumulated depreciation. Depreciation is provided on the straight-line basis over the estimated useful life of each asset at annual rates of 10% to 50% on leasehold improvements and equipment. Depreciation on buildings is provided on a 5% 40 year sinking fund basis.

### (d) Fees and net commissions

Fees and net commissions are recorded as income when received.

### (e) Pension plan

A contributory pension plan is available to substantially all employees after three months of continuous service. The cost of funding current service pension benefits is expensed as incurred. Unfunded liabilities or experience deficiencies which may occur are funded in accordance with actuarial recommendations and the required additional contributions are expensed as incurred.

### (f) Net earnings per common share

Net earnings per common share - basic are calculated using the weighted average number of common shares outstanding, and the net earnings attributable to common shares.

Net earnings per common share - fully diluted are calculated on the assumption that all warrants and common share options outstanding at the end of the year had been exercised at the beginning of the year or at the date of issue if applicable. Net earnings, added to the amount otherwise available to common shares, are the imputed earnings on the cash exercise price of warrants and options, calculated at the company's average prime rate for the year less applicable income taxes.

### (g) Foreign exchange

Foreign currency assets and liabilities are translated into Canadian dollars at year-end rates of exchange; income and expenses at the rate prevailing at the time of the transaction. Gains and losses on foreign currency transactions are included in service fees.

### (h) Comparative figures

The comparative figures for 1982 have been reclassified to conform with the financial statement presentation adopted for 1983.

## 2. Capital stock

### (a) Authorized and issued

|   | Number of shares |            | Amount         |           |
|---|------------------|------------|----------------|-----------|
|   | 1983             | 1982       | (in thousands) |           |
|   |                  |            | 1983           | 1982      |
| Cumulative redeemable preference shares, of \$20 par value each, issuable in series |                  |            |                |           |
| Authorized  | 13,018,563       | 13,168,563 | \$260,371      | \$263,371 |
| Issued  |                  |            |                |           |
| Series A - 8¾%  |                  | 150,000    | \$             | \$ 3,000  |
| Series D - floating % retractable   | 1,250,000        | 1,250,000  | 25,000         | 25,000    |
| Series E - floating % retractable   | 750,000          | 750,000    | 15,000         | 15,000    |
| Series F - floating % retractable   | 1,750,000        | 1,750,000  | 35,000         | 35,000    |
| Series G - 11% retractable  | 1,750,000        | 1,750,000  | 35,000         | 35,000    |
|   | 5,500,000        | 5,650,000  | \$110,000      | \$113,000 |
| Common shares of \$2 par value each   |                  |            |                |           |
| Authorized  | 20,000,000       | 20,000,000 | \$ 40,000      | \$ 40,000 |
| Issued  | 10,568,549       | 9,483,019  | \$ 21,137      | \$ 18,966 |

### (b) Terms of issue

#### (i) Preference shares

Each series of preference shares outstanding is subject to separate terms and conditions respecting redemption, retraction and purchase for cancellation, all of which require the prior consent of the Superintendent of Insurance of Canada. These terms and conditions together with dividend rates are summarized as follows:

#### Dividends

The dividend rate on series D, E and F is adjusted quarterly and, expressed on a per annum basis, is equal to the sum of (i) one half of the average bank prime rate and (ii) 1.25% in respect of series D and E and 1.125% in respect of series F. The dividend rate on series G is 11%.

#### Redemption

##### Series D

May 1, 1983 at \$20.15 reducing to \$20.00 at May 1, 1984 and thereafter.

##### Series E

Anytime at \$20.00.

##### Series F

November 5, 1984 and thereafter at \$20.00.

##### Series G

October 2, 1989 at \$21.25 reducing annually by \$0.25 to \$20.00 at October 2, 1994 and thereafter.



**Retraction**  
 The following preference shares are retractable at the option of the holder as indicated:  
 Series D at \$20.00 on April 1, 1987  
 Series E at \$20.00 on April 1, 1988  
 Series F at \$20.00 on February 14, 1992  
 Series G at \$21.00 on September 29, 1989

**Purchase for cancellation**  
**Series D**  
 The company may at any time or times, purchase shares for cancellation in the market or by invitation for tenders at a price not exceeding the redemption price, together with accrued dividends.

**Series E and F**  
 The company may at any time or times, purchase shares for cancellation in the market or by invitation for tenders at the lowest price at which shares are available in the opinion of the directors or the duly authorized officer or officers of the company.

**Series G**  
 During each year, commencing October 2, 1989, the company is obligated to make all reasonable efforts to purchase for cancellation 4% of the number of shares outstanding at September 29, 1989 at a price not exceeding \$20.00 per share plus costs of purchase.

(ii) **Common shares**  
 The maximum number of shares that may be issued is 20,000,000, of which 2,695,080 have been reserved as follows:

|   |                  |
|---|------------------|
| For warrants outstanding  | 1,742,613        |
| For dividend reinvestment plan  | 483,467          |
| For employee purchase and option plans  | 469,000          |
| At December 31, 1983, 20,900 shares are allocated to the trustee for the employee purchase plan. In addition, options to purchase 410,490 shares at prices ranging from \$25.11 to \$40.43 per share are outstanding. These are exercisable for 10 years with 10% becoming eligible in each year measured from date of granting. The maximum number of shares issuable under options at December 31, 1983 is 60,639. During the year options to purchase 1,820 shares were exercised. |                  |
|   | <u>2,695,080</u> |

The company is a constrained share company and as such the total number of shares that can be registered and voted by any one shareholder or associated shareholders is limited to 10% of the number of issued voting shares.

(c) **Warrants**  
 At December 31, 1983 warrants were outstanding to purchase 1,742,613 common shares at \$26.00 per share (1982 – 1,749,900). The warrants are transferable and until expiry on October 2, 1987, permit the holders to purchase common shares by tendering the warrant and either \$26.00 cash or one series G preference share and \$5.00 cash for each common share. The company may at any time, for an ensuing 30 day period, reduce the cash portion of the latter option to \$3.00.

(d) **Changes in shareholdings and contributed surplus**

| Year ended December 31, 1983    |                   |                |                |                |                     |
|---------------------------------|-------------------|----------------|----------------|----------------|---------------------|
|                                 | Preference shares |                | Common shares  |                | Contributed surplus |
|                                 | Shares            | Par value      | Shares         | Par value      |                     |
|                                 | (in thousands)    | (in thousands) | (in thousands) | (in thousands) | (in thousands)      |
| Balance beginning of year       | 5,650,000         | \$113,000      | 9,483,019      | \$18,966       | \$109,915           |
| Preference shares               |                   |                |                |                |                     |
| Series A - cancelled            | (150,000)         | (3,000)        |                |                |                     |
| Common shares – issued for cash |                   |                |                |                |                     |
| Private placement               |                   |                | 1,000,000      | 2,000          | 39,000              |
| Employee purchase               |                   |                | 20,773         | 41             | 758                 |
| Dividend reinvestment           |                   |                | 16,533         | 33             | 600                 |
| Options exercised               |                   |                | 1,820          | 4              | 42                  |
| Warrants exercised              |                   |                | 46,404         | 93             | 928                 |
| Balance end of year             | 5,500,000         | \$110,000      | 10,568,549     | \$21,137       | \$151,243           |

| Year ended December 31, 1982    |                   |                |                |                |                     |
|---------------------------------|-------------------|----------------|----------------|----------------|---------------------|
|                                 | Preference shares |                | Common shares  |                | Contributed surplus |
|                                 | Shares            | Par value      | Shares         | Par value      |                     |
|                                 | (in thousands)    | (in thousands) | (in thousands) | (in thousands) | (in thousands)      |
| Balance beginning of year       | 5,237,356         | \$104,747      | 8,570,294      | \$17,141       | \$ 87,429           |
| Preference shares               |                   |                |                |                |                     |
| Series A - cancelled            | (50,000)          | (1,000)        |                |                |                     |
| Series B - cancelled            | (77,946)          | (1,559)        |                |                | 163                 |
| Series B - converted            | (1,193,579)       | (23,871)       | 899,858        | 1,800          | 22,051              |
| Series B - redeemed             | (15,831)          | (317)          |                |                | (7)                 |
| Series G - issued for cash      | 1,750,000         | 35,000         |                |                |                     |
| Common shares - issued for cash |                   |                |                |                |                     |
| Employee purchase               |                   |                | 12,687         | 25             | 274                 |
| Options exercised               |                   |                | 80             |                | 2                   |
| Warrants exercised              |                   |                | 100            |                | 3                   |
| Balance end of year             | 5,650,000         | \$113,000      | 9,483,019      | \$18,966       | \$109,915           |

The weighted average number of common shares outstanding during 1983 was 10,116,799 (1982 - 8,657,758).

### 3. Securities

|                      | 1983           |              | 1982         |              |
|----------------------|----------------|--------------|--------------|--------------|
|                      | Stated value   | Market value | Stated value | Market value |
|                      | (in thousands) |              |              |              |
| Bonds and debentures |                |              |              |              |
| Canada               | \$ 621,624     | \$ 633,723   | \$ 531,390   | \$ 550,288   |
| Provincial           | 380,044        | 380,930      | 268,123      | 269,809      |
| Corporate            | 56,851         | 52,290       | 42,713       | 38,114       |
|                      | 1,058,519      | 1,066,943    | 842,226      | 858,211      |
| Stocks               |                |              |              |              |
| Preference           | 518,406        | 519,084      | 391,450      | 370,182      |
| Common               | 47,641         | 55,892       | 25,608       | 25,212       |
|                      | 566,047        | 574,976      | 417,058      | 395,394      |
|                      | \$1,624,566    | \$1,641,919  | \$1,259,284  | \$1,253,605  |

### 4. Non-performing investments

These consist of loans placed on a non-accrual status, corporate term loans on which a rate reduction has been negotiated and real estate acquired in settlement of loans. In cases where there is doubt as to collection of either principal or interest, loans are classified as non-accruing and thereafter, revenue is taken into earnings only as collected. Experience indicates that a substantial percentage of non-performing investments is realized over time without material capital loss.

|   | 1983           |                | 1982           |                |
|---|----------------|----------------|----------------|----------------|
|   | (in thousands) | % of portfolio | (in thousands) | % of portfolio |
| Non-accruing loans                                    |                |                |                |                |
| Conventional mortgages                                | \$16,943       | 0.56           | \$21,245       | 0.85           |
| Corporate term  | 7,500          | 0.94           | 13,875         | 1.73           |
| Consumer and personal                                 | 1,217          | 0.34           | 2,075          | 0.66           |
| Collateral  | 1,044          | 0.51           | 1,481          | 0.84           |
|   | 26,704         | 0.40           | 38,676         | 0.62           |
| Reduced rate corporate term loans                     | 5,000          |                |                |                |
| Real estate acquired in settlement of loans           | 9,888          |                | 5,625          |                |
|   | 41,592         |                | 44,301         |                |
| Applicable portion of allowance for investment losses | 8,481          |                | 14,331         |                |
|   | \$33,111       |                | \$29,970       |                |



## 5. Allowance for investment losses

|                                | 1983           | 1982     |
|--------------------------------|----------------|----------|
|                                | (in thousands) |          |
| Balance beginning of year      |                |          |
| Tax allowed                    | \$ 35,330      | \$ 1,669 |
| Tax paid                       | 35,330         | 30,104   |
|                                | 35,330         | 31,773   |
| Provision charged to earnings  | 10,000         | 15,000   |
| Investment gains (losses)      | (15,293)       | (11,443) |
|                                | (5,293)        | 3,557    |
| Balance end of year - tax paid | \$30,037       | \$35,330 |

### Investment gains (losses)

|   | 1983              |                 | 1982       |            |
|---|-------------------|-----------------|------------|------------|
|   | Gains<br>(losses) | Income<br>taxes | Net        | Net        |
|   | (in thousands)    |                 |            |            |
| Bonds and debentures                                | \$ 544            | \$ (284)        | \$ 260     | \$ 1,232   |
| Stocks  | (181)             | (257)           | (438)      | 5,661      |
| Loans, net of recoveries of \$494<br>(1982 - \$459) |                   |                 |            |            |
| Mortgages   | (4,667)           | 1,185           | (3,482)    | (3,381)    |
| Corporate term                                      | (12,681)          | 3,220           | (9,461)    | (13,428)   |
| Consumer and personal                               | (1,689)           | 429             | (1,260)    | (1,742)    |
| Collateral  | (1,014)           | 258             | (756)      | (233)      |
|   | (20,051)          | 5,092           | (14,959)   | (18,784)   |
| Real estate investment properties                   | (167)             | 11              | (156)      | 448        |
| Investment gains (losses)                           | \$(19,855)        | \$4,562         | \$(15,293) | \$(11,443) |

## 6. Real estate investment properties

### (a) Cost and net depreciated values

|   | 1983           |                             | 1982      |           |
|---|----------------|-----------------------------|-----------|-----------|
|   | Cost           | Accumulated<br>depreciation | Net       | Net       |
|   | (in thousands) |                             |           |           |
| Properties held for<br>development and resale |                |                             |           |           |
| Land  | \$ 40,780      | \$                          | \$ 40,780 | \$ 34,967 |
| Buildings                                     | 11,223         | 326                         | 10,897    | 11,702    |
|   | 52,003         | 326                         | 51,677    | 46,669    |
| Properties held as investments                |                |                             |           |           |
| Land  | 29,430         |                             | 29,430    | 28,718    |
| Buildings                                     | 115,584        | 10,643                      | 104,941   | 96,495    |
|   | 145,014        | 10,643                      | 134,371   | 125,213   |
|   | \$197,017      | \$10,969                    | \$186,048 | \$171,882 |

### (b) Net real estate investment properties income

|                                | 1983           | 1982     |
|--------------------------------|----------------|----------|
|                                | (in thousands) |          |
| Property sales                 | \$ 6,897       | \$ 1,148 |
| Cost of property sales         | 6,103          | 1,635    |
|                                | 794            | (487)    |
| Rental income                  | 17,695         | 13,516   |
| Maintenance                    | 6,899          | 4,929    |
|                                | 10,796         | 8,587    |
| Net income before depreciation | 11,590         | 8,100    |
| Depreciation                   | 1,144          | 675      |
|                                | \$10,446       | \$ 7,425 |

## 7. Land, premises and equipment

### (a) Cost and net depreciated values

|                                    | 1983           |                             | 1982     |          |
|------------------------------------|----------------|-----------------------------|----------|----------|
|                                    | Cost           | Accumulated<br>depreciation | Net      | Net      |
|                                    | (in thousands) |                             |          |          |
| Land                               | \$ 5,896       | \$                          | \$ 5,896 | \$ 4,805 |
| Buildings                          | 23,321         | 4,937                       | 18,384   | 17,293   |
| Leasehold improvements             | 21,711         | 9,488                       | 12,223   | 11,825   |
| Computers, furniture and equipment | 36,826         | 12,771                      | 24,055   | 22,639   |
| Automobiles                        | 914            | 409                         | 505      | 530      |
|                                    | \$88,668       | \$27,605                    | \$61,063 | \$57,092 |

### (b) Occupancy expense

|               | 1983           | 1982     |
|---------------|----------------|----------|
|               | (in thousands) |          |
| Rent          | \$ 8,975       | \$ 7,874 |
| Maintenance   | 11,663         | 11,442   |
| Depreciation  | 3,449          | 2,634    |
|               | 24,087         | 21,950   |
| Rental income | 930            | 686      |
|               | \$23,157       | \$21,264 |

### (c) Computer, furniture and equipment expense

|              | 1983           | 1982     |
|--------------|----------------|----------|
|              | (in thousands) |          |
| Rent         | \$11,470       | \$12,602 |
| Maintenance  | 1,222          | 1,422    |
| Depreciation | 6,034          | 2,845    |
|              | \$18,726       | \$16,869 |

(d) The aggregate minimum rentals payable under premises and equipment leases in effect at December 31, 1983 are as follows for each of the periods shown:

|             | Premises       | Equipment | Total    |
|-------------|----------------|-----------|----------|
|             | (in thousands) |           |          |
| 1984 - 1988 | \$36,770       | \$12,321  | \$49,091 |
| 1989 - 1993 | 17,054         |           | 17,054   |
| 1994 - 1998 | 5,758          |           | 5,758    |
| thereafter  | 1,336          |           | 1,336    |

## 8. Income taxes

### Income taxes recorded in the financial statements

|   | 1983           | 1982     |
|---|----------------|----------|
|   | (in thousands) |          |
| Consolidated statement of earnings          | \$30,068       | \$ 4,294 |
| Consolidated statement of retained earnings | (145)          | (531)    |
| Allowance for investment losses             | (4,562)        | (1,015)  |
|   | \$25,361       | \$ 2,748 |
| Income taxes provided - current             | \$ 4,566       | \$       |
| - future                                    | 20,795         | 2,748    |
|   | \$25,361       | \$ 2,748 |



Reconciliation of statutory and effective rates of income tax on earnings

|  | 1983           |        | 1982           |        |
|--|----------------|--------|----------------|--------|
|  | Amount         | Rate   | Amount         | Rate   |
|  | (in thousands) |        | (in thousands) |        |
| Earnings before income taxes                           | \$94,044       |        | \$44,601       |        |
| Income taxes at statutory federal and provincial rates | \$47,680       | 50.7%  | \$22,880       | 51.3%  |
| Increase (decrease) from statutory rates               |                |        |                |        |
| Tax exempt investment income                           | (17,714)       | (18.8) | (18,882)       | (42.3) |
| Other items  | 102            | .1     | 296            | .6     |
| Income taxes reported                                  | \$30,068       | 32.0%  | \$ 4,294       | 9.6%   |

At December 31, 1983 tax losses of \$22,452,000 have accumulated which, under current tax legislation, can be used to offset taxable income, if any, for up to five years following the year of loss. Generally accepted accounting principles allow accounting recognition of the tax loss carry forward through the future income taxes account as long as it is virtually certain the tax loss carry forward will be used.

Certain items of income and expense are recognized in time periods different for financial reporting than for income tax purposes. Full provision for income taxes is made in the consolidated statement of earnings using the tax allocation method and income taxes related to the following items are recorded in future income taxes in the consolidated statement of condition.

|   | 1983           | 1982     |
|---|----------------|----------|
|   | (in thousands) |          |
| Taxes applicable to:  |                |          |
| Excess of special mortgage reserve claimed over amount provided     | \$28,724       | \$27,333 |
| Excess of capital cost allowance claimed over depreciation provided | 23,906         | 20,237   |
| Tax loss carry forward  | (11,128)       | (23,953) |
| Other items - net   | 13,359         | 10,449   |
|   | \$54,861       | \$34,066 |

9. Service fees

|                      | 1983           | 1982     |
|----------------------|----------------|----------|
|                      | (in thousands) |          |
| Demand deposits      | \$11,333       | \$10,225 |
| Loans                | 7,028          | 4,768    |
| MasterCard           | 2,663          | 1,530    |
| Foreign exchange     | 2,238          | 1,832    |
| Canada savings bonds | 4,513          | 5,163    |
| Other                | 3,636          | 3,181    |
|                      | \$31,411       | \$26,699 |

10. Other expense

|                                   | 1983           | 1982    |
|-----------------------------------|----------------|---------|
|                                   | (in thousands) |         |
| Travelling                        | \$1,691        | \$1,141 |
| Employee training and development | 3,150          | 2,387   |
| Non-investment losses             | 1,538          | 1,935   |
| Charitable contributions          | 462            | 423     |
| Miscellaneous                     | 2,861          | 1,942   |
|                                   | \$ 9,702       | \$7,828 |

11. Segmented information

Operations consist of the following segments:

(a) Intermediary: investment of depositors' and shareholders' funds in income producing assets together with other revenue from a variety of financial services.  
(b) Fiduciary: administration of personal and pension trust assets and acting as stock transfer agent and bond trustee for corporate clients.

(c) Net real estate sales: listing and selling of residential, commercial and industrial real estate.

Contribution to earnings represents segment income less direct and allocated expenses based on cost allocation methods believed to be reasonable. Policy

is to price inter-segment transactions below market value. These are insignificant in amount and are applied to reduce segment expense. Owned building operations have been included in the intermediary segment and rents have been charged to remaining segments for their share of operating costs. Leasehold and equipment costs have been allocated to segments based on their proportionate use.

|                       | 1983                              |                                    |     | 1982        |                                    |     |
|-----------------------|-----------------------------------|------------------------------------|-----|-------------|------------------------------------|-----|
|                       | Income                            | Contribution to earnings - pre-tax | %   | Income      | Contribution to earnings - pre-tax | %   |
|                       | (in thousands except percentages) |                                    |     |             |                                    |     |
| Intermediary          | \$1,097,118                       | \$86,788                           | 92  | \$1,219,258 | \$40,931                           | 92  |
| Fiduciary             | 37,416                            | 6,967                              | 8   | 33,891      | 6,506                              | 14  |
| Net real estate sales | 10,677                            | 289                                |     | 5,813       | (2,836)                            | (6) |
|                       | \$1,145,211                       | \$94,044                           | 100 | \$1,258,962 | \$44,601                           | 100 |

12. Investment commitments

Outstanding commitments for future investments are \$638,637,000 at December 31, 1983 (1982 - \$455,867,000).

13. Pension plan

The actuarial valuation as of December 31, 1982 indicated no unfunded liability (1981 - \$1,746,000). The plan had assets at market value of \$82,820,000 as of December 31, 1983 (1982 - \$70,089,000).

Total contributions by the company in 1983 were \$1,137,000 (1982 - \$4,333,000). Contributions are included in pension and other benefits expense.

14. Remuneration of directors and senior officers

Senior officers serving as directors do not receive directors' fees. The aggregate direct remuneration, including the cost of all pension benefits, paid or payable to directors and senior officers was as follows:

|                 | 1983   |             | 1982   |             |
|-----------------|--------|-------------|--------|-------------|
|                 | Number | Amount      | Number | Amount      |
| Directors       | 27     | \$ 246,000  | 35     | \$ 256,000  |
| Senior officers | 29     | 3,644,000   | 28     | 2,717,000   |
|                 | 56     | \$3,890,000 | 63     | \$2,973,000 |

15. Related party transactions

Transactions with related parties are on terms equivalent to those with unrelated parties and in total are not material.

AUDITORS' REPORT

To The Shareholders of  
Canada Trustco Mortgage Company

We have examined the consolidated statement of condition of Canada Trustco Mortgage Company as at December 31, 1983 and the consolidated statements of earnings, retained earnings, contributed surplus and changes in financial condition for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these consolidated financial statements present fairly the financial condition of the company as at December 31, 1983 and the results of its operations and changes in its financial condition for the year then ended in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

*Thorne Riddell*

January 24, 1984  
London, Canada

Thorne Riddell  
Chartered Accountants





**“Every branch now has instant access to interest rate changes through electronic media.”**

**Bill Thornhill**  
Financial Administration

## FINANCIAL REPORTING RESPONSIBILITY

Management is responsible for preparing financial statements and ensuring that all information in the annual report is consistent with these statements. This responsibility includes selecting appropriate accounting principles and making judgments and estimates consistent with generally accepted accounting principles in Canada. The statements and supplementary financial information conform in all material respects with international accounting standards.

Systems of internal control are maintained to provide reasonable assurance of the reliability of financial information and the safety of all assets controlled by the company. These systems include the communication of policies and standards of business conduct throughout the

organization to prevent conflicts of interest and unauthorized disclosure of financial information. Internal controls are reviewed and evaluated by extensive internal audit programs which are subject to scrutiny by shareholders' auditors.

The federal department of insurance conducts an annual examination of the company's affairs to ensure it operates within the provisions of governing legislation and that the interests of depositors and the public are safeguarded.

Ultimate responsibility for financial statements to shareholders rests with the board of directors. An audit committee of non-management directors is appointed by the board to review financial statements in detail with management and to report to

directors prior to their approval of the financial statements for publication.

Thorne Riddell, shareholders' auditors, review the financial statements in detail and meet separately with both audit committee and management to review their findings, including the fairness of financial reporting and the adequacy of internal controls. Shareholders' auditors report directly to shareholders and their report appears on the preceding page.

**M.L. Lahn**  
President and Chief Executive Officer

**J.L. Doran**  
Vice-President-Comptroller

January 24, 1984  
London, Canada

## QUARTERLY ANALYSIS OF NET EARNINGS

(in thousands except percentages and net earnings per common share-fully diluted)

| Quarter | Interest rate differential | Taxable equivalent basis<br>Net investment income | Fees and net commissions | Operating expenses | Operating expenses to average assets | Net earnings | Net earnings per common share - fully diluted | Net earnings to average assets | Net earnings to common shareholders' average equity - fully diluted |
|---------|----------------------------|---|--------------------------|--------------------|--------------------------------------|--------------|---|--------------------------------|---|
| 1st     | 1.55%                      | \$ 24,256   | \$ 9,747                 | \$ 23,302          | 1.76%                                | \$ 5,404     | \$ .56  | \$ .41                         | 10.47%  |
| 2nd     | 1.76                       | 27,640  | 8,178                    | 23,717             | 1.68                                 | 6,327        | .68   | .45                            | 12.35   |
| 3rd     | 1.63                       | 27,545  | 9,020                    | 24,026             | 1.59                                 | 6,485        | .69   | .43                            | 12.50   |
| 4th     | 1.25                       | 24,674  | 9,818                    | 22,739             | 1.44                                 | 6,206        | .61   | .39                            | 11.04   |
| 1979    | 1.54                       | 104,115   | 36,763                   | 93,784             | 1.62                                 | 24,422       | 2.54  | .42                            | 11.54   |
| 1st     | 1.11                       | 23,644  | 12,117                   | 27,218             | 1.66                                 | 4,274        | .35   | .26                            | 6.58  |
| 2nd     | 1.30                       | 27,456  | 9,877                    | 27,789             | 1.59                                 | 5,315        | .48   | .30                            | 8.62  |
| 3rd     | 1.66                       | 34,585  | 11,351                   | 28,882             | 1.58                                 | 8,607        | .86   | .47                            | 14.94   |
| 4th     | 1.81                       | 39,009  | 10,582                   | 30,926             | 1.66                                 | 9,995        | 1.03  | .54                            | 17.57   |
| 1980    | 1.48                       | 124,694   | 43,927                   | 114,815            | 1.62                                 | 28,191       | 2.72  | .40                            | 11.95   |
| 1st     | 1.40                       | 34,029  | 15,549                   | 35,266             | 1.80                                 | 7,280        | .71   | .37                            | 12.05   |
| 2nd     | 1.48                       | 37,722  | 13,100                   | 36,305             | 1.76                                 | 7,432        | .70   | .37                            | 11.57   |
| 3rd     | .94                        | 28,755  | 12,889                   | 36,540             | 1.69                                 | 2,667        | .13   | .12                            | 2.60  |
| 4th     | 1.26                       | 37,170  | 16,566                   | 36,920             | 1.71                                 | 11,305       | .99   | .52                            | 16.02   |
| 1981    | 1.27                       | 137,676   | 58,104                   | 145,031            | 1.74                                 | 28,684       | 2.53  | .34                            | 10.52   |
| 1st     | 1.31                       | 36,779  | 18,270                   | 42,078             | 1.93                                 | 6,288        | .44   | .29                            | 7.16  |
| 2nd     | 1.59                       | 43,824  | 14,561                   | 41,971             | 1.87                                 | 7,924        | .64   | .35                            | 10.29   |
| 3rd     | 1.87                       | 51,851  | 15,054                   | 42,229             | 1.83                                 | 11,789       | 1.00  | .51                            | 15.90   |
| 4th     | 2.47                       | 65,381  | 18,518                   | 44,131             | 1.90                                 | 14,306       | 1.14  | .62                            | 16.78   |
| 1982    | 1.81                       | 197,835   | 66,403                   | 170,409            | 1.88                                 | 40,307       | 3.22  | .44                            | 12.70   |
| 1st     | 2.04                       | 53,431  | 21,851                   | 45,269             | 1.95                                 | 13,798       | 1.06  | .60                            | 15.94   |
| 2nd     | 2.13                       | 57,806  | 18,941                   | 45,458             | 1.90                                 | 14,504       | 1.09  | .60                            | 15.83   |
| 3rd     | 2.23                       | 62,146  | 18,637                   | 45,657             | 1.85                                 | 16,468       | 1.22  | .67                            | 16.49   |
| 4th     | 2.49                       | 68,686  | 20,075                   | 48,686             | 1.96                                 | 19,206       | 1.43  | .77                            | 18.87   |
| 1983    | 2.23                       | 242,069   | 79,504                   | 185,070            | 1.91                                 | 63,976       | 4.80  | .66                            | 16.83   |



## INTEREST RATE SENSITIVITY MANAGEMENT

Key to earnings performance is net investment income – the difference between income earned on investments and interest paid on deposits. Generally earnings increase as the differential widens and decrease as it narrows. Differential is influenced strongly by investment and deposit sensitivity to interest rate changes. Investments and deposits are nominally categorized as “float rate” or “fixed rate”. With the former, rates can change at any time; with the latter they remain constant until maturity. In

periods of high interest rate volatility, the amount earned on float rate investments changes rapidly while that earned on fixed rate investments changes slowly.

The objective of interest rate sensitivity management is to avoid significant interest rate risk. This is accomplished by matching investments and deposits by interest rate sensitivity. Basic strategy is to match combined float rate and short term fixed rate deposits to like investments and long term fixed rate investments to long term investment certificates and other deposits.

A comprehensive inform-

ation system monitors and analyzes interest rate sensitivity. The corporate investment policy committee sets policy, monitors overall performance and approves matching and mismatching objectives.

### Matching at One Year

One year is the principal measurement period for interest rate sensitivity. A mismatch therein could affect earnings over the next 12 months unless appropriate steps are taken. A surplus of deposits over investments means repricing more deposits than investments. In periods of rising interest rates

this usually means deposit costs increase faster than return on assets, and profits could decline. Conversely, if interest rates fall, earnings could improve.

### Short Term Matching

While the primary matching measure is at the one year level, substantial deposits are interest rate sensitive over a much shorter period. In recent years approximately two-thirds of all deposits have been interest rate sensitive within one year, more than half of these within one month. This is due largely to most deposits originating from individuals.

#### 1. Under One Year Mismatch

|   | 1983          | 1982     | 1981     | 1980       | 1979     |
|---|---------------|----------|----------|------------|----------|
|   | (in millions) |          |          |            |          |
| Surplus (deficiency)  |               |          |          |            |          |
| Investments interest sensitive less comparably sensitive deposits |               |          |          |            |          |
| Float rate  | \$(1,531)     | \$ (979) | \$ (876) | \$ (869)   | \$ (919) |
| Fixed rate  | 1,430         | 590      | 342      | (197)      | (56)     |
| Net mismatch  | \$( 101)      | \$ (389) | \$ (534) | \$ (1,066) | \$ (975) |
| Total investments   | \$10,019      | \$9,074  | \$8,486  | \$ 7,474   | \$6,303  |
| Mismatch to total investments                                     | 1.0%          | 4.3%     | 6.3%     | 14.3%      | 15.5%    |

#### Chart 1

Deposits and other liabilities rate sensitive within one year exceeded like investments for many years. In 1981 and 1982 the impact of interest rate volatility was reduced by bringing investment and deposit volumes into closer balance. Current strategy manages any mismatch within prescribed limits, while improving overall interest rate differential.

#### Chart 2

Investments, deposits and capital adjusted to exclude accrued income and expense are summarized below. Investments and deposits are split into two interest rate sensitive groupings – less than one year and more than one year. The balance of investments over deposits is funded by permanent capital.

#### 2. Investments and Deposits by Interest Sensitivity

|   | 1983                       |              |              |              | 1982                    |             |              |             |
|---|----------------------------|--------------|--------------|--------------|-------------------------|-------------|--------------|-------------|
|   | Under 1 Year               |              | Over 1 year  | Total        | Under 1 Year            |             | Over 1 year  | Total       |
|   | Floating rate              | Fixed rate   |              |              | Floating rate           | Fixed rate  |              |             |
|   | (in thousands)             |              |              |              |                         |             |              |             |
| Investments                                     |                            |              |              |              |                         |             |              |             |
| Cash and short term investments                 | \$ 725,720                 | \$ 1,552,222 | \$ 598,307   | \$1,552,222  | \$ 85,974               | \$1,382,647 | \$ 554,186   | \$1,468,621 |
| Securities                                      | 1,737,430                  | 272,058      | 2,349,098    | 1,596,085    | 426,721                 | 254,055     | 2,187,750    | 1,234,962   |
| Loans   | 25,946                     | 2,547,736    | 198,688      | 6,634,264    | 1,961,959               | 2,022,133   | 187,781      | 6,171,842   |
| Other   |                            | 11,749       |              | 236,383      |                         | 10,482      |              | 198,263     |
|   | 2,489,096                  | 4,383,765    | \$3,146,093  | \$10,018,954 | 2,474,654               | 3,669,317   | \$2,929,717  | \$9,073,688 |
| Deposits  |                            |              |              |              |                         |             |              |             |
| Demand  | 3,944,710                  | 142,913      | \$ 2,492,638 | \$4,087,623  | 3,378,441               | 119,251     | \$ 2,084,542 | \$3,497,692 |
| Cashable term and term                          |                            | 2,811,261    |              | 5,303,899    |                         | 2,960,412   |              | 5,044,954   |
|   | 3,944,710                  | 2,954,174    | 2,492,638    | 9,391,522    | 3,378,441               | 3,079,663   | 2,084,542    | 8,542,646   |
| Non-convertible preference shares               | 75,000                     |              | 35,000       | 110,000      | 75,000                  |             | 38,000       | 113,000     |
|   | 4,019,710                  | 2,954,174    | \$2,527,638  | \$9,501,522  | 3,453,441               | 3,079,663   | \$2,122,542  | \$8,655,646 |
| Surplus (deficiency) rate sensitive investments | \$(1,530,614) \$ 1,429,591 |              |              |              | \$ (978,787) \$ 589,654 |             |              |             |





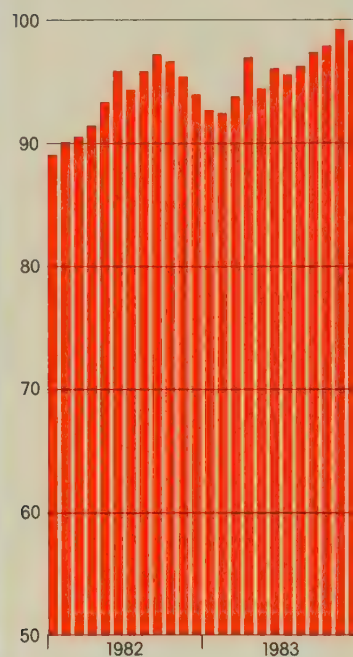
*“Careful planning helped increase net interest rate differential.”*

**Tom Gunn**  
Asset-Liability  
Management

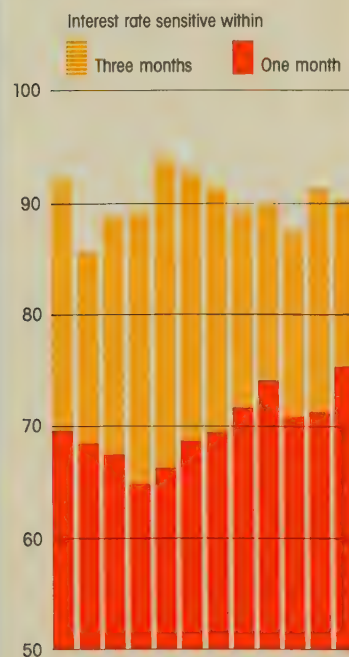
**Chart 3**

Matching fluctuates monthly. The under one year mismatch ranged from \$525.7 million to \$57.1 million during 1983. The matching index (per cent of under one year interest sensitive investments to deposits) moved between 92.0% and 99.2%, compared to 89.3% and 97.4% in 1982.

**3. Under One Year Matching Index Investments to Deposits - %**



**6. Interest Rate Sensitivity One and Three Months - %**



**Chart 4**

Investment, deposit and capital volumes interest rate sen-

sitive at various periods within one year are shown for year-end 1983 and 1982.

**4. Interest Rate Sensitivity Within One Year (in millions)**

| Period   | 1983        |          |           | 1982        |          |           |
|--|-------------|----------|-----------|-------------|----------|-----------|
|  | Investments | Deposits | Mismatch  | Investments | Deposits | Mismatch  |
| Float rate and fixed rate combined                         |             |          |           |             |          |           |
| Within 1 month   | \$3,573     | \$4,754  | \$(1,181) | \$2,851     | \$3,958  | \$(1,107) |
| Between 1 and 3 months                                     | 1,130       | 451      | 679       | 1,157       | 780      | 377       |
| Between 3 and 6 months                                     | 997         | 692      | 305       | 1,029       | 639      | 390       |
| Between 6 months and 1 year                                | 1,173       | 1,077    | 96        | 1,107       | 1,156    | (49)      |
|  | \$6,873     | \$6,974  | \$(101)   | \$6,144     | \$6,533  | \$(389)   |
| Cumulative   |             |          |           |             |          |           |
| Within 1 month   | \$3,573     | \$4,754  | \$(1,181) | \$2,851     | \$3,958  | \$(1,107) |
| Within 3 months  | 4,703       | 5,205    | (502)     | 4,008       | 4,738    | (730)     |
| Within 6 months  | 5,700       | 5,897    | (197)     | 5,037       | 5,377    | (340)     |
| Within 1 year  | 6,873       | 6,974    | (101)     | 6,144       | 6,533    | (389)     |
| Investments as a percentage of deposits (cumulative basis) |             |          |           |             |          |           |
| Within 1 month   |             |          | 75.2%     |             |          | 72.0%     |
| Within 3 months  |             |          | 90.4      |             |          | 84.6      |
| Within 6 months  |             |          | 96.7      |             |          | 93.7      |
| Within 1 year  |             |          | 98.6      |             |          | 94.0      |

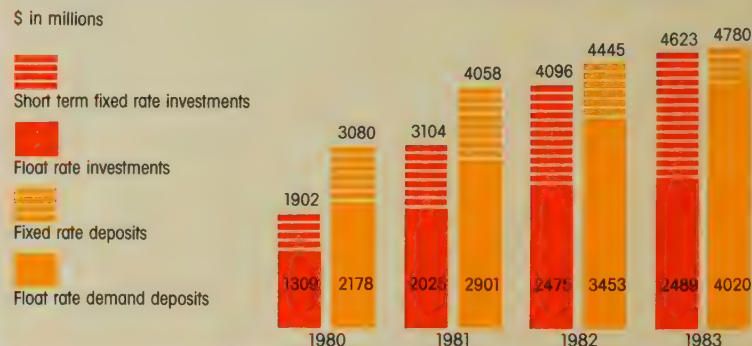
**Chart 5**

A key strategy matches combined float rate and short term fixed rate deposits to combined float rate investments and money market instruments. These investments were 96.7% of like deposits at year-end 1983, compared with 92.1% and 76.5% in 1982 and 1981.

Matching short term fixed

rate and float rate deposits on a composite basis reflects both corporate policy on interest rate sensitivity management and government legislation. In the latter case, float and fixed rate investment mix is indirectly limited by the quality asset test and statutory liquidity requirements. Liquidity management is discussed on page 35.

**5. Composition of Short Term Interest Rate Sensitive Investments and Deposits**



**Chart 6**

Investment volumes interest rate sensitive within one and three months are shown as a percentage of like deposits. Substantially more deposits than investments were sensitive to interest rate changes within one month during 1983. This was primarily due to differences in float rate investment and deposit composition. Virtually all float rate deposits are savings accounts on which the interest rate can change at any

time. However, while most float rate investments carry an interest rate that is based on prime and can change without notice, a significant portion change with a time lag or are dependent on factors other than the prime lending rate. The net result is a current mix of float rate investments that responds less quickly to changes in interest rates than do float rate deposits. This is partially offset by short term fixed rate money market investments.



Chart 7

Float rate investments grew \$14 million compared with \$450 million in 1982.

Demand for float rate credit from institutional and corporate customers was much slower than previous years, and significant corporate loan repayments took place.

Offsetting this was an increase in float rate preference shares and government debt.

The average float rate corporate investment, excluding commercial mortgages but including all other non-personal instruments, was \$16 million at December 31, 1983.

| Size of Loan              | Number | Amount        |
|---------------------------|--------|---------------|
|                           |        | (in millions) |
| Less than \$10 million    | 52     | \$ 179        |
| \$10 to \$25 million      | 33     | 478           |
| \$25 to \$50 million      | 16     | 446           |
| Greater than \$50 million | 12     | 730           |
|                           | 113    | \$1,833       |

7. Composition of Float Rate Investments

|  | 1983          | 1982    |
|--|---------------|---------|
|  | (in millions) |         |
| Canadian government direct and guaranteed debentures | \$ 388        | \$ 174  |
| Canadian banks direct and guarantees                 |               |         |
| schedule A   | 305           | 294     |
| schedule B   | 117           | 114     |
| Other financial institutions                         | 72            | 217     |
| Corporate loans and debt securities                  | 618           | 726     |
| Preference shares                                    | 333           | 248     |
| Mortgages  | 314           | 411     |
| Secured personal loans                               | 120           | 95      |
| Other  | 222           | 196     |
|  | \$2,489       | \$2,475 |

8. Interest Rate Differential Components

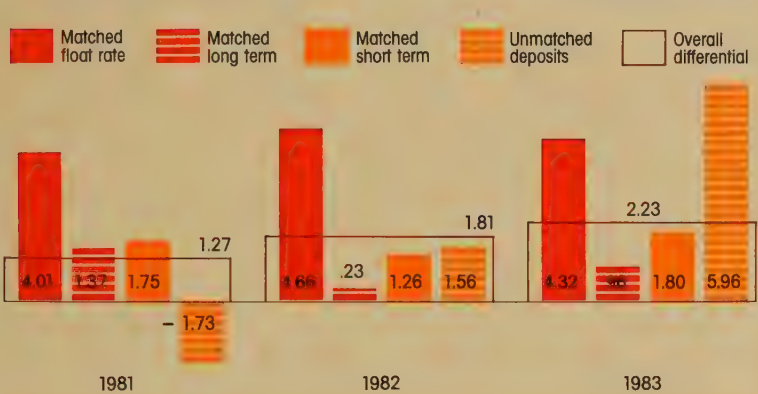


Chart 8

Average annual interest differential from various classes of matched and unmatched deposits is illustrated here. Lower average interest rates and return to a more normal yield structure resulted in considerable widening of the differential on unmatched deposits. This was reflected

in interest rate sensitivity management strategy during the year. Differential on long term fixed rate deposits improved substantially, but continued below target levels. Action taken will ensure further improvement.

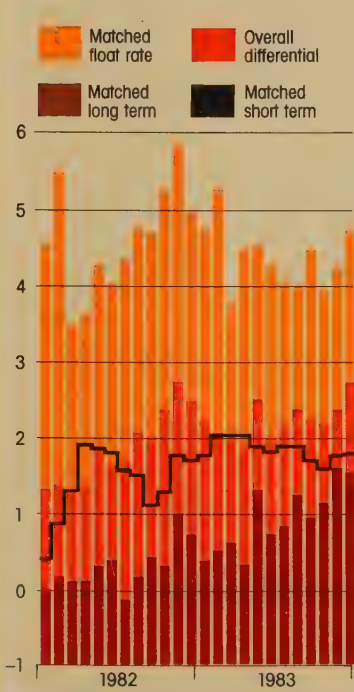


*“JohnnyCash electronic cash dispensers were a big hit in their first appearance.”*  
**Eric MacMillan**  
Southwestern Ontario

Chart 9

Chart nine shows changes in various matching differentials on a taxable equivalent basis. Above average differential on matched short term fixed rate contributed significantly to the overall improvement in 1983. Slow but steady widening of long term fixed rate differential is also evident.

9. Movement in Interest Rate Differentials - %







*“Electronic deposit of dividends and interest to savings accounts reduced cheque and postage costs.”*

*Don MacDonald*  
Corporate Trust

## INTEREST RATE DIFFERENTIAL *(in thousands)*

Interest rate differential on a taxable equivalent basis increased from an average of 1.81% in 1982 to 2.23% in 1983, as the average cost of deposits declined more rapidly than the average yield on investments. Average rates and change in interest rate differential are shown below:

|  | 1983         | 1982         | Increase<br>(Decrease) |
|--|--------------|--------------|------------------------|
| Investment income  | \$1,073,486. | \$1,205,238  | \$(131,752)            |
| Taxable equivalent adjustment                            | 34,680       | 36,549       | (1,869)                |
| Interest on deposits                                     | 1,108,166    | 1,241,787    | (133,621)              |
| Differential   | \$ 242,069   | \$ 197,835   | \$ 44,234              |
| Differential allocated to:                               | Volume       | Rate         | Net                    |
| Investments  | \$ 80,388    | \$ (214,009) | \$(133,621)            |
| Deposits   | 65,282       | (243,137)    | (177,855)              |
| Differential   | \$ 15,106    | \$ 29,128    | \$ 44,234              |
| Interest rate differential<br>(taxable equivalent basis) | 1983         | 1982         | Increase<br>(Decrease) |
| Average investment yield                                 | 11.92%       | 14.22%       | (2.30)%                |
| Average deposit cost                                     | 9.69         | 12.41        | (2.72)                 |
| Differential   | 2.23%        | 1.81%        | .42 %                  |

## MATURITIES *(in thousands)*

### INVESTMENTS

| Maturity<br>dates              | Cash and<br>short term | Securities (1) | Mortgages (2) | Other<br>loans and<br>investments | December 31, 1983<br>Total % | December 31, 1982<br>Total % |
|--------------------------------|------------------------|----------------|---------------|-----------------------------------|------------------------------|------------------------------|
| On demand and<br>within 1 year | \$1,552,222            | \$ 292,295     | \$2,543,498   | \$ 531,545                        | \$4,919,560 48.6             | \$4,387,653 47.8             |
| 1 - 2 years                    |                        | 355,469        | 907,963       | 96,716                            | 1,360,148 13.4               | 1,280,067 13.9               |
| 2 - 3 years                    |                        | 84,166         | 684,813       | 246,466                           | 1,015,445 10.0               | 1,079,654 11.7               |
| 3 - 4 years                    |                        | 102,752        | 210,505       | 247,506                           | 560,763 5.5                  | 565,570 6.2                  |
| 4 - 5 years                    |                        | 263,057        | 324,556       | 210,486                           | 798,099 7.9                  | 355,066 3.9                  |
| after 5 years                  |                        | 392,770        | 89,316        | 777,277                           | 1,259,363 12.5               | 1,297,074 14.1               |
| stocks (non-retractable)       |                        | 105,576        |               |                                   | 105,576 1.1                  | 108,604 1.2                  |
| accrued income                 | 13,564                 | 28,481         | 33,129        | 26,867                            | 102,041 1.0                  | 111,711 1.2                  |
|                                | \$1,565,786            | \$1,624,566    | \$4,793,780   | \$2,136,863                       | \$10,120,995 100.0           | \$9,185,399 100.0            |

### DEPOSITS

| Maturity<br>dates                         | Demand      | Cashable<br>term | Term (2)    | December 31, 1983<br>Total % | December 31, 1982<br>Total % |
|---|-------------|------------------|-------------|------------------------------|------------------------------|
| Payable after notice<br>and within 1 year | \$4,087,623 | \$ 635,273       | \$2,176,024 | \$ 6,898,920 71.4            | \$6,458,104 73.2             |
| 1 - 2 years                               |             |                  | 1,010,772   | 1,010,772 10.5               | 779,653 8.8                  |
| 2 - 3 years                               |             |                  | 662,972     | 662,972 6.9                  | 709,257 8.0                  |
| 3 - 4 years                               |             |                  | 198,998     | 198,998 2.0                  | 349,582 4.0                  |
| 4 - 5 years                               |             |                  | 527,955     | 527,955 5.5                  | 130,063 1.5                  |
| after 5 years                             |             |                  | 91,905      | 91,905 .9                    | 115,987 1.3                  |
| accrued interest                          | 53,231      | 6,032            | 212,576     | 271,839 2.8                  | 282,371 3.2                  |
|   | \$4,140,854 | \$ 641,305       | \$4,881,202 | \$ 9,663,361 100.0           | \$8,825,017 100.0            |

(1) Securities include various types of bonds, debentures, preference and common shares, all reflected at stated cost. Preference shares which have a specific redemption feature at the option of the holder are reflected in the year when the option may first be exercised.

(2) Currently, approximately 50% of term deposits are renewed at maturity. Mortgages not fully paid on maturity approximate 85% and are expected to be renewed on the same amortization schedule adjusted for any variation in interest rates.

(3) The maturities have been arranged to reflect anticipated principal repayments on mortgages, other loans, equipment leases and income averaging contracts in the years they are due.



## LIQUIDITY MANAGEMENT

Liquidity management is the continuing ability to meet deposit withdrawals, deposit maturities and fund investments and other contractual commitments. Liquidity represents the total value of assets which can be converted quickly into cash to meet requirements. Two liquidity requirements have been defined. The first is by statute, the second and more stringent is financial standards as defined by the Department of Insurance of Canada. Liquidity management practices followed are more conservative than requirements. Both short and long term requirements are monitored daily and asset and liability management strategies are adopted in concert therewith.

Consolidated Liquidity, December 31 (*in thousands*)

|   | Approved for statutory<br>liquidity at book value |            | Approved for financial<br>standards test at market value |             |
|---|---|------------|--|-------------|
|   | 1983  | 1982       | 1983   | 1982        |
| Cash  | \$ 126,528  | \$ 110,120 | \$ 126,528   | \$ 110,120  |
| Canada and provincial securities  | 1,001,668   | 799,513    | 1,014,653  | 820,097     |
| Eligible short term notes<br>of original term under one year  | 900,725   | 818,183    | 1,657,245  | 1,582,429   |
|   | 2,028,921   | 1,727,816  | 2,798,426  | 2,512,646   |
| Less:   |   |            |  |             |
| Statutory liquidity requirement,<br>20% of cashable and demand deposits and<br>term deposits maturing within 100 days | 1,052,177   | 998,199    |  |             |
| Financial standards test liquidity requirement  |   |            | 1,205,724  | 1,114,537   |
| Surplus liquidity   | \$ 976,744  | \$ 729,617 | \$1,592,702  | \$1,398,109 |



“Major reorganization and renovation of the savings floor set the stage for future growth.”

Jim McDougall  
Calgary Main

## LOAN LOSS STATISTICS (*pre-tax basis - net of recoveries*)

|   | 1983      | 1982      | 1981     | 1980     | 1979     |
|---|-----------|-----------|----------|----------|----------|
| Actual loan loss experience ( <i>in thousands</i> ) |           |           |          |          |          |
| Mortgages   | \$ 4,667  | \$ 3,777  | \$ 600   | \$ 443   | \$ 759   |
| Corporate term                                      | 12,581    | 15,000    |          |          |          |
| Financial institutions                              |           |           |          |          |          |
| Consumer and personal                               | 1,689     | 1,946     | 1,278    | 1,107    | 668      |
| Collateral  | 1,014     | 260       | 1,190    | 159      |          |
|   | \$ 20,051 | \$ 20,983 | \$ 3,068 | \$ 1,709 | \$ 1,427 |

Loans outstanding, December 31 (*in thousands*)

|                        |             |             |             |             |             |
|------------------------|-------------|-------------|-------------|-------------|-------------|
| Mortgages              | \$4,793,780 | \$4,363,370 | \$4,759,906 | \$4,782,826 | \$4,453,730 |
| Corporate term         | 799,275     | 802,836     | 644,229     | 200,451     | 42,858      |
| Financial institutions | 503,495     | 551,803     | 425,966     | 318,339     | 194,027     |
| Consumer and personal  | 360,755     | 312,587     | 345,361     | 349,882     | 265,145     |
| Collateral             | 203,406     | 175,843     | 196,976     | 180,357     | 116,238     |
|                        | \$6,660,711 | \$6,206,439 | \$6,372,438 | \$5,831,855 | \$5,071,998 |

Loan loss experience as a  
percentage of loans outstanding

|                        |       |       |       |       |       |
|------------------------|-------|-------|-------|-------|-------|
| Mortgages              | 0.097 | 0.087 | 0.013 | 0.009 | 0.017 |
| Corporate term         | 1.587 | 1.868 |       |       |       |
| Financial institutions |       |       |       |       |       |
| Consumer and personal  | 0.468 | 0.623 | 0.370 | 0.316 | 0.252 |
| Collateral             | 0.499 | 0.148 | 0.604 | 0.088 |       |
|                        | 0.301 | 0.338 | 0.048 | 0.029 | 0.028 |



## INFLATION ADJUSTED INFORMATION

The financial statements and all related information within the annual report reflect the recording of financial transactions in historical dollars as required by generally accepted accounting principles.

The Canadian Institute of Chartered Accountants recommends that certain Canadian companies provide supplementary inflation adjusted information in their annual reports. The recommendation excludes banks, trust and insurance companies at this time due to a lack of consensus as to the method of disclosure. The method suggested for other companies attempts to measure ability to maintain current levels of productivity in an inflationary environment. Those complying are encouraged to experiment and innovate.

Thoughtfully developed inflation adjusted information is useful to assess some effects of inflation on present and future operations. The most widely recognized measures of such effects are constant dollar and current cost. Constant dollar valuation adjusts key financial indicators for the general rate of inflation by use of a recognized index such as the Consumer Price Index resulting in a presentation of dollars of equal value from year to year as appears in the following table.

The accompanying adjusted consolidated statement of condition has been prepared on the following basis:

|                                    | <i>Basis of Valuation</i> |
|------------------------------------|---------------------------|
| Cash and short term notes          | Stated value              |
| Securities                         | Market value              |
| Loans                              | Net present value         |
| Real estate investment properties  | Appraised value           |
| Receivables under equipment leases | Net present value         |
| Non-performing investments         | Stated value              |
| Land, premises and equipment       | Appraised value           |
| Demand and cashable term deposits  | Stated value              |
| Term deposits                      | Net present value         |
| Mortgages payable                  | Net present value         |
| Dividends                          | Stated value              |
| Future income taxes                | Nil                       |

Net present value is calculated to yield current rates in effect at year-end for each portfolio valued on this basis. Income taxes which would arise on disposal of assets and liabilities at adjusted values have not been reflected in the accompanying adjusted consolidated statement of condition.

The earnings adjustment includes the effects of inflation, valuation and changing interest rates and is subject to various interpretations; one being it results in inflation adjusted earnings which may be compared to net earnings reported in the historical dollar consolidated statement of earnings on page 21.

Caution should be exercised in the interpretation of inflation adjusted information as it is experimental and highly subjective. It is not necessarily indicative of present or future prospects.

## SELECTED INFLATION ADJUSTED FINANCIAL DATA

|   | Year Ended December 31 |         |         |         |         |
|---|------------------------|---------|---------|---------|---------|
|   | 1983                   | 1982    | 1981    | 1980    | 1979    |
| Net investment income:                        |                        |         |         |         |         |
| As reported                                   | \$197.4                | \$146.3 | \$103.1 | \$ 97.8 | \$ 78.8 |
| Adjusted for inflation (1)                    |                        | 155.3   | 121.5   | 129.7   | 114.9   |
| Net earnings:                                 |                        |         |         |         |         |
| As reported                                   | 64.0                   | 40.3    | 28.7    | 28.2    | 24.4    |
| Adjusted for inflation (1)                    |                        | 42.8    | 33.8    | 37.4    | 35.6    |
| Shareholders' equity (at year-end):           |                        |         |         |         |         |
| As reported                                   | 442.5                  | 363.1   | 314.7   | 255.8   | 247.1   |
| Adjusted for inflation (2)                    |                        | 378.3   | 360.0   | 328.2   | 352.7   |
| Per common share (fully diluted):             |                        |         |         |         |         |
| Net earnings -                                |                        |         |         |         |         |
| As reported                                   | 4.80                   | 3.22    | 2.53    | 2.72    | 2.54    |
| Adjusted for inflation (1)                    |                        | 3.42    | 2.98    | 3.61    | 3.70    |
| Dividends paid -                              |                        |         |         |         |         |
| As reported                                   | 1.52                   | 1.52    | 1.52    | 1.52    | 1.52    |
| Adjusted for inflation (1)                    |                        | 1.61    | 1.79    | 2.02    | 2.22    |
| Average consumer price index (1981 = 100)     | 116.8                  | 110.0   | 99.1    | 88.1    | 80.1    |
| November 30 consumer price index (1981 = 100) | 119.2                  | 114.4   | 104.2   | 92.9    | 83.5    |

NOTES: (1) Based on average consumer price index for twelve months ended November 30  
(2) Based on November 30 consumer price index



“Several accounting operations were mechanized using current technology.”

Alan Bolam  
Accounting



# ADJUSTED CONSOLIDATED STATEMENT OF CONDITION, *December 31*

|                                    | 1983             | 1982             |
|------------------------------------|------------------|------------------|
| <b>ASSETS</b>                      |                  |                  |
| Investments                        |                  |                  |
| Cash                               | \$ 126,528,000   | \$ 110,120,000   |
| Short term notes                   | 1,439,258,000    | 1,381,030,000    |
|                                    | 1,565,786,000    | 1,491,150,000    |
| Securities                         |                  |                  |
| Bonds and debentures               |                  |                  |
| Canada                             | 633,723,000      | 550,288,000      |
| Provincial                         | 380,930,000      | 269,809,000      |
| Corporate                          | 52,290,000       | 38,114,000       |
|                                    | 1,066,943,000    | 858,211,000      |
| Stocks                             |                  |                  |
| Preference                         | 519,084,000      | 370,182,000      |
| Common                             | 55,892,000       | 25,212,000       |
|                                    | 574,976,000      | 395,394,000      |
|                                    | 1,641,919,000    | 1,253,605,000    |
| Loans                              |                  |                  |
| Mortgages                          |                  |                  |
| Conventional                       | 3,036,628,000    | 2,501,495,000    |
| Conventional insured               | 925,897,000      | 1,045,693,000    |
| National Housing Act               | 872,164,000      | 793,292,000      |
|                                    | 4,834,689,000    | 4,340,480,000    |
| Corporate term                     | 806,016,000      | 806,293,000      |
| Financial institutions             | 503,495,000      | 551,803,000      |
| Consumer and personal              | 361,171,000      | 313,374,000      |
| Collateral                         | 202,849,000      | 173,471,000      |
|                                    | 6,708,220,000    | 6,185,421,000    |
| Real estate investment properties  | 236,193,000      | 212,571,000      |
| Receivables under equipment leases | 49,125,000       | 23,490,000       |
| Non-performing investments         | 33,111,000       | 29,970,000       |
| Total investments                  | 10,234,354,000   | 9,196,207,000    |
| Land, premises and equipment       | 72,169,000       | 67,742,000       |
|                                    | \$10,306,523,000 | \$ 9,263,949,000 |
| <b>LIABILITIES</b>                 |                  |                  |
| Deposits                           |                  |                  |
| Demand                             | \$ 4,140,854,000 | \$ 3,563,405,000 |
| Cashable term                      | 641,305,000      | 872,276,000      |
| Term                               | 5,052,705,000    | 4,544,379,000    |
|                                    | 9,834,864,000    | 8,980,060,000    |
| Current income taxes               | 4,402,000        |                  |
| Mortgages                          | 9,905,000        | 12,483,000       |
| Dividends                          | 5,715,000        | 6,338,000        |
|                                    | 20,022,000       | 18,821,000       |
|                                    | 9,854,886,000    | 8,998,881,000    |
| Adjusted shareholders' equity      | 451,637,000      | 265,068,000      |
|                                    | \$10,306,523,000 | \$ 9,263,949,000 |



“High calibre administration continued to assist growth in pension trust revenue.”

Dave James  
Winnipeg Main



“Over 300 employees completed training units aimed at enhancing customer service.”

Gary Ford  
Midwestern Ontario

## ADJUSTED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

*year ended December 31, 1983*

|                                 |                |
|---------------------------------|----------------|
| Balance beginning of year       | \$ 265,068,000 |
| Net earnings (as reported)      | 63,976,000     |
| Earnings adjustment             | 106,261,000    |
| Inflation adjusted earnings     | 170,237,000    |
| Net proceeds on issue of shares | 41,183,000     |
| Less dividends                  | 24,851,000     |
|                                 | 186,569,000    |
| Balance end of year             | \$ 451,637,000 |



CAPITAL MANAGEMENT

Capital

Capital requirements are determined by management prudence, the marketplace and federal regulation. Deposits at Canada Trustco are limited by regulatory authorities to 25 times capital specifically defined. For this purpose capital is an amount equal to shareholders' equity, future income taxes and allowance for investment losses, less ineligible assets and any deficiency between book and market value of securities held. Ineligible assets are mainly furniture, equipment and leasehold improvements.

Borrowing base capital is generated through issuance of common or preference shares, internal changes in capital and changes in market value of securities held.

CHART 1

Borrowing base capital increased \$119 million or 31% in 1983, of which \$43 million came from issuing common shares. For the first time in many years funds generated internally accounted for a substantial portion of the overall increase. Approximately \$79 million was generated internally, up 71% from 1982. Retained earnings grew by \$39 million or 32%; provision for future income taxes \$21 million or 61%. Allowance for investment losses declined \$5 million or 15% after charges for losses.

Capital Adequacy

A long term objective is to generate the major share of capital required from internal sources. Adequate earnings are key to success. If capital generated internally falls short of deposit growth requirements, additional funds must be raised from sale of stock.

CHART 2

Deposit multiple movement reflects improvement in overall capital adequacy. In 1983 the multiple contracted significantly as growth in borrowing base capital exceeded deposit growth by a considerable margin. The multiple was well within the 25 times limit, at 17.31, compared with 21.16 at December 31, 1982. While capital added far exceeded minimum requirements to fund growth the deposit increase was significantly below the long term average. Current capital provides for future growth and acts as a contingency against an uncertain credit environment.

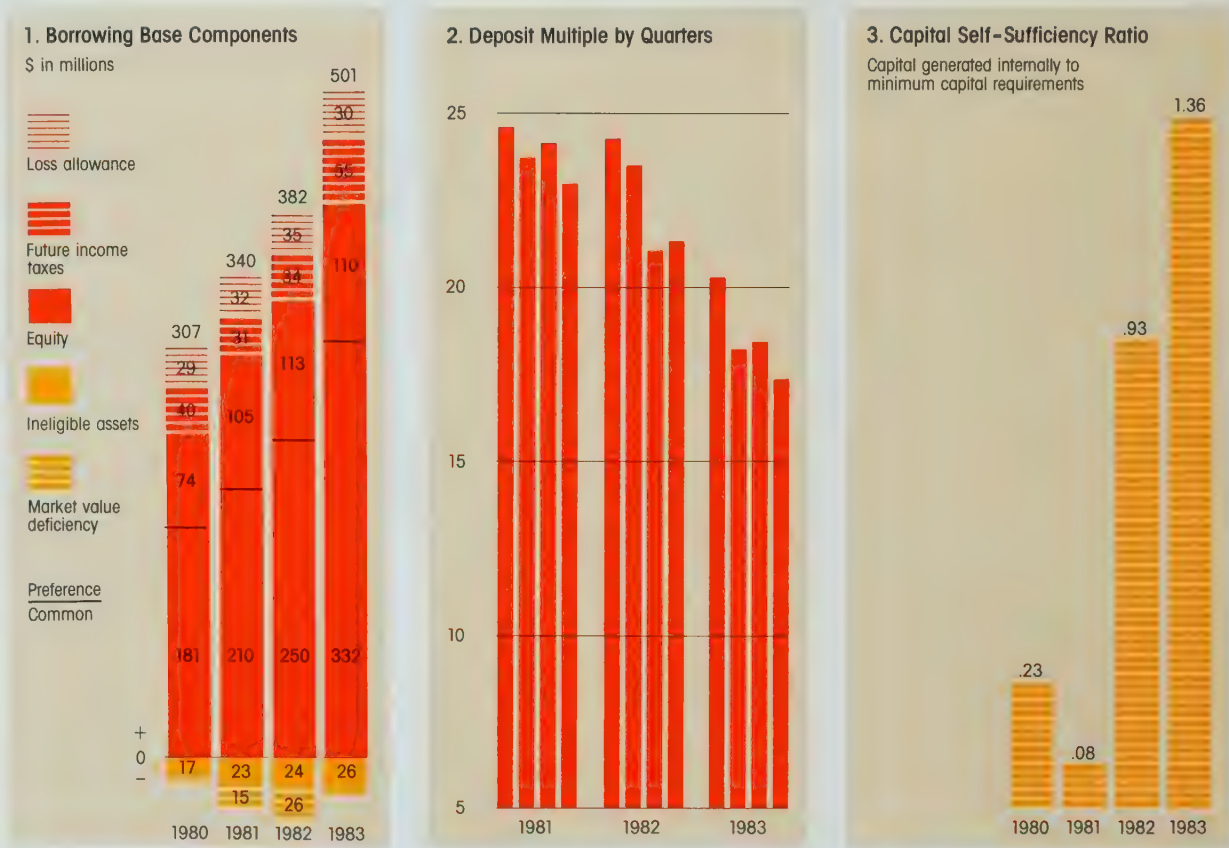
CHART 3

While deposit multiple is a measure of capital adequacy, the ratio of internal return on capital to deposit growth indicates profit adequacy. Internal return is based on current year's earnings, funds put aside for paying future income taxes and additions to

the allowance for investment losses. Funds generated internally pay common and preference share dividends and provide a base for growth. Self-sufficiency requires internally generated capital to grow at least as fast as deposits. Deposit growth far outstripped capital generated internally in 1980 and 1981, and profitability meas-

ured by both return on assets and capital was completely inadequate. Profitability improved in 1982 and deposit growth declined, narrowing the gap between what was produced and required. Profitability improved sharply in 1983 and for the first time in several years capital generated internally exceeded the minimum requirement.

|  | 1980   | 1981   | 1982   | 1983   |
|--|--------|--------|--------|--------|
| Return on assets (based on internally generated capital) | 0.462% | 0.288% | 0.521% | 0.818% |
| ÷  |        |        |        |        |
| Capital as per cent of assets                            | 4.48%  | 3.93%  | 4.07%  | 4.34%  |
| =  |        |        |        |        |
| Internal return on capital                               | 10.3%  | 7.3%   | 12.8%  | 18.9%  |
| ×  |        |        |        |        |
| Portion retained after all dividends                     | 0.443  | 0.152  | 0.489  | 0.687  |
| =  |        |        |        |        |
| Internal return on capital retained                      | 4.57%  | 1.12%  | 6.27%  | 12.97% |
| ÷  |        |        |        |        |
| Growth in deposits                                       | 19.45% | 13.43% | 6.72%  | 9.50%  |
| =  |        |        |        |        |
| Internal capital self-sufficiency ratio                  | 0.23   | 0.08   | 0.93   | 1.36   |





## REAL ESTATE INVESTMENT PROPERTIES

### TRUSCAN REALTY LIMITED, December 31, 1983

| Property                         | Description       | Net rentable square feet | Per cent owned | Depreciated value | Appraised value | Pre-tax earnings<br>(before intercompany eliminations) | 1983 return on depreciated value |
|----------------------------------|-------------------|--------------------------|----------------|-------------------|-----------------|--|----------------------------------|
| <b>British Columbia</b>          |                   |                          |                |                   |                 |  |                                  |
| Canada Trust Tower, Vancouver    | Office building   | 565,000                  | 25             | \$ 15,246,000     | \$ 24,750,000   | \$ 1,452,000   | 9.5%                             |
| Poco Place, Port Coquitlam       | Shopping centre   | 164,000                  | 100            | 16,118,000        | 19,500,000      | 941,000  | 5.8 (2)                          |
| Kennedy Heights, Delta           | Shopping centre   | 160,000                  | 100            | 11,427,000        | 14,500,000      | 1,027,000  | 9.0                              |
| Spall Plaza, Kelowna             | Shopping centre   | 86,000                   | 100            | 9,128,000         | 9,800,000       | 885,000  | 9.7                              |
| <b>Alberta</b>                   |                   |                          |                |                   |                 |  |                                  |
| Richmond Square, Calgary         | Shopping centre   | 84,000                   | 100            | 6,896,000         | 7,100,000       | 704,000  | 10.2                             |
| 10150-100th Street, Edmonton     | Office building   | 46,000                   | 100            | 1,404,000         | 3,300,000       | 320,000  | 22.8                             |
| <b>Saskatchewan</b>              |                   |                          |                |                   |                 |  |                                  |
| Canada Trust Building, Saskatoon | Office building   | 24,000                   | 100            | 2,480,000         | 2,270,000       | 201,000  | 8.1 (1)                          |
| <b>Ontario</b>                   |                   |                          |                |                   |                 |  |                                  |
| City Centre, London              | Office buildings  | 525,000                  | 10             | 3,939,000         | 3,958,000       | 334,000  | 8.5                              |
| Supermall, Sudbury               | Shopping centre   | 224,000                  | 100            | 10,771,000        | 11,250,000      | 1,418,000  | 13.2                             |
| 110 Yonge Street, Toronto        | Office building   | 137,000                  | 100            | 5,697,000         | 20,000,000      | 771,000  | 13.5                             |
| Cambridge Place, Cambridge       | Office building   | 112,000                  | 66             | 6,214,000         | 5,336,000       | 178,000  | 2.9 (2)                          |
| Petrosar Building, Sarnia        | Office building   | 107,000                  | 100            | 14,041,000        | 17,000,000      | 1,758,000  | 12.5 (1)                         |
| 305 King Street, Kitchener       | Office building   | 103,000                  | 100            | 1,754,000         | 4,550,000       | 506,000  | 28.8                             |
| Byron Village Plaza, London      | Shopping centre   | 80,000                   | 100            | 4,930,000         | 5,225,000       | 505,000  | 10.2                             |
| Heart Lake Town Centre, Brampton | Shopping centre   | 78,000                   | 50             | 4,015,000         | 5,000,000       | 494,000  | 12.3                             |
| Eastland Plaza, Sarnia           | Shopping centre   | 68,000                   | 100            | 2,463,000         | 2,875,000       | 260,000  | 10.6                             |
| 220 Dundas Street, London        | Office building   | 64,000                   | 100            | 1,031,000         | 3,000,000       | 253,000  | 24.5                             |
| 60 James Street, St. Catharines  | Office building   | 56,000                   | 100            | 2,452,000         | 3,400,000       | 135,000  | 5.5                              |
| Mall Road Centre, Sarnia         | Shopping centre   | 54,000                   | 100            | 3,599,000         | 5,096,000       | 418,000  | 11.6                             |
| Root Plaza, Guelph               | Shopping centre   | 39,000                   | 100            | 2,040,000         | 2,050,000       | 218,000  | 10.7 (1)                         |
| Eastwood Plaza, London           | Shopping centre   | 38,000                   | 100            | 2,251,000         | 3,200,000       | 142,000  | 6.3 (2)                          |
| Canada Trust Square, Brantford   | Shopping centre   | 36,000                   | 100            | 2,794,000         | 2,400,000       | 238,000  | 8.5                              |
| Plattswood Centre, London        | Office building   | 28,000                   | 100            | 1,476,000         | 2,000,000       | 177,000  | 12.0                             |
| <b>Other Locations</b>           | Office and retail | 353,000                  |                | 16,889,000        | 19,163,000      | 1,755,000  | 10.4                             |
|                                  |                   | 3,231,000                |                | 149,055,000       | 196,723,000     | \$15,090,000   | 10.1%                            |

| Land development             | Description  | Lots/<br>units | Future<br>acreage | Per cent<br>owned | Cost          | Appraised<br>value |
|------------------------------|--------------|----------------|-------------------|-------------------|---------------|--------------------|
| <b>British Columbia</b>      |              |                |                   |                   |               |                    |
| Saanichton Bay, Saanich      | Residential  | 245            |                   | 100               | 1,689,000     | 3,028,000          |
| Juniper Ridge, Kamloops      | Residential  | 374            | 200               | 100               | 8,872,000     | 12,350,000         |
| Fleetwood, Surrey            | Residential  |                |                   |                   |               |                    |
|                              | & Commercial |                | 15                | 100               | 2,838,000     | 2,125,000          |
| Westwood Six, Port Coquitlam | Commercial   |                | 8                 | 100               | 3,595,000     | 5,300,000          |
| <b>Alberta</b>               |              |                |                   |                   |               |                    |
| Millrise, Calgary            | Residential  | 409            | 217               | 50                | 14,997,000    | 11,962,000         |
| <b>Other Locations</b>       |              |                |                   |                   |               |                    |
|                              | Residential  |                |                   |                   |               |                    |
|                              | & Commercial | 10             | 19                |                   | 5,002,000     | 4,705,000          |
|                              |              |                |                   |                   | 36,993,000    | 39,470,000         |
|                              |              |                |                   |                   | \$186,048,000 | \$236,193,000      |

1. Developed or acquired in 1983 – earnings and return projected on full year basis.
2. Currently being leased.





**“A rejuvenated marketing program led to solid gains in corporate business development.”**

**Bob James**  
Corporate Business  
Development, Metro  
Toronto



**“Expansion continued in Ottawa with the successful opening of a fifth branch.”**

**Bob Strachan**  
Northern Ontario/  
Quebec

## FIVE YEAR FINANCIAL ANALYSIS, year ended December 31

|  | 1983  | 1982  | 1981  | 1980  | 1979  |
|--|-------|-------|-------|-------|-------|
| <b>EARNINGS (as % of income)</b>                         |       |       |       |       |       |
| Income   |       |       |       |       |       |
| Investment   | 92.9% | 94.6% | 94.7% | 94.4% | 93.9% |
| Fees and net commissions                                 | 6.9   | 5.2   | 4.9   | 5.3   | 5.8   |
| Other  | .2    | .2    | .4    | .3    | .3    |
|  | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Expense  |       |       |       |       |       |
| Interest on deposits and provision for investment losses | 75.8  | 83.1  | 86.4  | 83.2  | 82.1  |
| Salaries and employee benefits                           | 8.6   | 7.5   | 6.6   | 7.4   | 8.0   |
| Other  | 7.5   | 5.9   | 5.2   | 6.0   | 6.3   |
|  | 91.9  | 96.5  | 98.2  | 96.6  | 96.4  |
| Earnings before income taxes                             | 8.1   | 3.5   | 1.8   | 3.4   | 3.6   |
| Income taxes   | 2.6   | .3    | (.6)  | .1    | (.1)  |
| Net earnings   | 5.5%  | 3.2%  | 2.4%  | 3.3%  | 3.7%  |

### NET EARNINGS RATIOS

|   |          |         |         |         |         |
|---|----------|---------|---------|---------|---------|
| To averaged                                 |          |         |         |         |         |
| Assets                                      | .66%     | .44%    | .34%    | .40%    | .42%    |
| Common shareholders' equity - fully diluted | 16.8%    | 12.7%   | 10.5%   | 12.0%   | 11.5%   |
| Full-time equivalent employee               | \$13,156 | \$8,861 | \$6,134 | \$6,584 | \$6,592 |

### ASSETS, LIABILITIES AND EQUITY (as % of total assets)

|                               |        |        |        |        |        |
|-------------------------------|--------|--------|--------|--------|--------|
| Assets                        |        |        |        |        |        |
| Cash and short term notes     | 15.4%  | 16.1%  | 12.5%  | 8.3%   | 7.7%   |
| Securities                    | 16.0   | 13.6   | 11.2   | 13.1   | 11.3   |
| Loans                         | 65.4   | 67.2   | 73.9   | 76.7   | 79.2   |
| Other investments             | 2.6    | 2.5    | 1.9    | 1.5    | 1.4    |
| Land, premises and equipment  | .6     | .6     | .5     | .4     | .4     |
|                               | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Liabilities                   |        |        |        |        |        |
| Deposits payable after notice | 47.0%  | 48.0%  | 47.6%  | 43.0%  | 36.9%  |
| Term deposits                 | 47.9   | 47.5   | 48.0   | 52.9   | 58.4   |
| Total deposits                | 94.9   | 95.5   | 95.6   | 95.9   | 95.3   |
| Other liabilities             | .2     | .2     | .3     | .2     | .2     |
| Future income taxes           | .5     | .4     | .4     | .5     | .6     |
|                               | 95.6   | 96.1   | 96.3   | 96.6   | 96.1   |
| Shareholders' equity          | 4.4    | 3.9    | 3.7    | 3.4    | 3.9    |
|                               | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

### RATIOS

|  |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|
| Loans  |        |        |        |        |        |
| To total deposits  | 68.9%  | 70.3%  | 77.3%  | 80.0%  | 83.1%  |
| Shareholders' equity   |        |        |        |        |        |
| To loans   | 6.6%   | 5.8%   | 4.9%   | 4.4%   | 4.9%   |
| Deposit multiple   | 17.31× | 21.16× | 22.87× | 22.94× | 19.64× |
| Preference share portion of shareholders' equity                             | 24.9%  | 31.1%  | 33.3%  | 29.0%  | 31.1%  |
| Dividends paid per common share as a percentage of attributable net earnings | 27.3%  | 44.0%  | 57.6%  | 53.9%  | 56.7%  |

### TABLE OF AVERAGE HOLDINGS (in millions)

|   |          |         |         |         |         |
|---|----------|---------|---------|---------|---------|
| Investments   |          |         |         |         |         |
| Cash, short term notes and securities                     | \$ 2,850 | \$2,402 | \$1,894 | \$1,477 | \$1,039 |
| Mortgages   | 4,492    | 4,444   | 4,746   | 4,515   | 4,004   |
| Loans, real estate and receivables under equipment leases | 1,953    | 1,884   | 1,465   | 857     | 567     |
| Average investments                                       | \$ 9,295 | \$8,730 | \$8,105 | \$6,849 | \$5,610 |
| Deposits  |          |         |         |         |         |
| Demand  | \$ 3,696 | \$3,276 | \$2,631 | \$2,053 | \$1,578 |
| Cashable term   | 770      | 976     | 1,130   | 772     | 470     |
| Term  | 4,471    | 4,159   | 4,076   | 3,803   | 3,376   |
| Average deposits  | \$ 8,937 | \$8,411 | \$7,837 | \$6,628 | \$5,424 |

Computed principally on average daily balances



# FOURTH QUARTER CONSOLIDATED STATEMENT OF EARNINGS

three months ended December 31

(unaudited)

|   | 1983          | 1982          | %<br>Increase<br>(Decrease) |
|---|---------------|---------------|-----------------------------|
| Investment income   |               |               |                             |
| Short term notes  | \$ 33,122,000 | \$ 50,489,000 | (34)                        |
| Securities  | 38,610,000    | 29,707,000    | 30                          |
| Mortgages   | 143,251,000   | 148,957,000   | (4)                         |
| Loans and equipment leases                                  | 51,941,000    | 64,240,000    | (19)                        |
| Net real estate investment properties                       | 4,366,000     | 3,330,000     | 31                          |
|   | 271,290,000   | 296,723,000   | (9)                         |
| Interest on deposits  | 213,107,000   | 239,906,000   | (11)                        |
| Net investment income                                       | 58,183,000    | 56,817,000    | 2                           |
| Provision for investment losses                             | 2,500,000     | 12,300,000    | (80)                        |
| Net investment income after provision for investment losses | 55,683,000    | 44,517,000    | 25                          |
| Fees  |               |               |                             |
| Personal trust  | 3,121,000     | 2,450,000     | 27                          |
| Pension and pooled trust funds                              | 1,268,000     | 1,008,000     | 26                          |
| Corporate trust   | 2,558,000     | 2,261,000     | 13                          |
| Service   | 11,175,000    | 10,641,000    | 5                           |
|   | 18,122,000    | 16,360,000    | 11                          |
| Commissions   |               |               |                             |
| Real estate sales   | 9,777,000     | 8,776,000     | 11                          |
| Real estate sales personnel                                 | 7,824,000     | 6,618,000     | 18                          |
| Net real estate sales commissions                           | 1,953,000     | 2,158,000     | (9)                         |
| Other income  | 1,593,000     | 1,583,000     | 1                           |
| Earnings before operating expenses                          | 77,351,000    | 64,618,000    | 20                          |
| Operating expenses  |               |               |                             |
| Salaries, pension and other benefits                        | 25,771,000    | 24,812,000    | 4                           |
| Occupancy   | 5,698,000     | 4,433,000     | 29                          |
| Computer, furniture and equipment                           | 5,655,000     | 5,228,000     | 8                           |
| Communications  | 1,921,000     | 1,440,000     | 33                          |
| Stationery  | 1,008,000     | 802,000       | 26                          |
| Advertising   | 2,279,000     | 1,499,000     | 52                          |
| Insurance, commissions and fees                             | 2,584,000     | 2,164,000     | 19                          |
| Provincial taxes on capital                                 | 723,000       | 711,000       | 2                           |
| Other   | 3,047,000     | 3,042,000     |                             |
|   | 48,686,000    | 44,131,000    | 10                          |
| Earnings before income taxes                                | 28,665,000    | 20,487,000    | 40                          |
| Income taxes  | 9,459,000     | 6,181,000     | 53                          |
| Net earnings  | \$ 19,206,000 | \$ 14,306,000 | 34                          |
| Attributed to   |               |               |                             |
| Preference shares non-convertible                           | \$ 2,242,000  | \$ 2,852,000  | (21)                        |
| Preference shares convertible                               |               | 324,000       | (100)                       |
| Common shares   | 16,964,000    | 11,130,000    | 52                          |
|   | \$ 19,206,000 | \$ 14,306,000 | 34                          |
| Net earnings per common share – basic                       | \$ 1.62       | \$ 1.28       | 27                          |
| Net earnings per common share – fully diluted               | \$ 1.43       | \$ 1.14       | 25                          |
| Dividends paid per common share                             | \$ .33        | \$ .33        |                             |
| Net earnings ratios – annualized                            |               |               |                             |
| To averaged   |               |               |                             |
| Assets  | .77%          | .62%          |                             |
| Common shareholders' equity – fully diluted                 | 18.87%        | 16.78%        |                             |



“A five year strategy was developed for branch expansion.”

Don Nichol  
Metro Toronto



“A concerted sales effort generated a 60% increase in personal trust immediate fee business.”

Ken Rennie  
Victoria Main





“Sales and service were enhanced by moving Quebec pension trust administration to Montreal from Toronto.”

Bob DeCelles  
Quebec

THE PENSION FUND OF CANADA TRUSTCO  
MORTGAGE COMPANY AND  
THE CANADA TRUST COMPANY

**STATEMENT OF ASSETS, December 31**

|                           | 1983                | 1982                |
|---------------------------|---------------------|---------------------|
| <b>Assets</b>             |                     |                     |
| Investments               |                     |                     |
| Cash and short term notes | \$ 3,213,000        | \$ 6,163,000        |
| Bonds and debentures      | 30,308,000          | 27,052,000          |
| Mortgages                 | 7,140,000           | 11,134,000          |
| Stocks                    | 42,159,000          | 25,740,000          |
|                           | <b>\$82,820,000</b> | <b>\$70,089,000</b> |

**STATEMENT OF CHANGES IN ASSETS**  
*year ended December 31*

|  | 1983                | 1982                |
|--|---------------------|---------------------|
| <b>Income</b>                                |                     |                     |
| Interest                                     | \$ 4,319,000        | \$ 5,006,000        |
| Dividend                                     | 1,765,000           | 1,366,000           |
| Change in net unrealized gain on investments | 2,504,000           | 6,415,000           |
| Net gain (loss) on sale of investments       | 3,837,000           | (2,789,000)         |
|  | <b>12,425,000</b>   | <b>9,998,000</b>    |
| <b>Contributions</b>                         |                     |                     |
| Company                                      | 1,137,000           | 4,333,000           |
| Member                                       | 1,844,000           | 1,763,000           |
|  | <b>2,981,000</b>    | <b>6,096,000</b>    |
|  | <b>15,406,000</b>   | <b>16,094,000</b>   |
| <b>Expenditures</b>                          |                     |                     |
| Pension, termination and death benefits      | 2,553,000           | 2,088,000           |
| Fees to The Canada Trust Company             | 122,000             | 139,000             |
|  | <b>2,675,000</b>    | <b>2,227,000</b>    |
| <b>Increase in assets for year</b>           | <b>12,731,000</b>   | <b>13,867,000</b>   |
| <b>Balance beginning of year</b>             | <b>70,089,000</b>   | <b>56,222,000</b>   |
| <b>Balance end of year</b>                   | <b>\$82,820,000</b> | <b>\$70,089,000</b> |

Approved on behalf of the trustee

J.D. Richardson, Executive Vice-President, Regional Operations

J.H. Speake, Executive Vice-President, Client and Corporate Services

See notes to financial statements.



## NOTES TO FINANCIAL STATEMENTS

year ended December 31, 1983

### 1. Significant accounting policy

Investments are recorded at market value and the difference between this amount and average cost is recorded as unrealized gains and losses on investments. Investment income is recognized on an accrual basis for both interest and dividend income.

### 2. Actuarial valuation

An actuarial valuation of the pension plan is performed annually using the single premium method. The latest actuarial valuation, at December 31, 1982, disclosed that the plan was fully funded.

### 3. Investments at market value

|                      | 1983         | 1982         |
|----------------------|--------------|--------------|
| Cash                 | \$ 493,000   | \$ 2,486,000 |
| Short term notes     | 2,720,000    | 3,677,000    |
|                      | 3,213,000    | 6,163,000    |
| Bonds and debentures |              |              |
| Canada               | 21,500,000   | 19,257,000   |
| Provincial           | 1,361,000    | 2,439,000    |
| Corporate            | 7,447,000    | 5,356,000    |
|                      | 30,308,000   | 27,052,000   |
| Mortgages            |              |              |
| Conventional         | 7,140,000    | 11,134,000   |
| Stocks               |              |              |
| Preference           | 163,000      | 541,000      |
| Common               | 41,996,000   | 25,199,000   |
|                      | 42,159,000   | 25,740,000   |
|                      | \$82,820,000 | \$70,089,000 |

## AUDITORS' REPORT

To The Trustee of The Pension Fund of Canada Trustco Mortgage Company and The Canada Trust Company

We have examined the statement of assets of The Pension Fund of Canada Trustco Mortgage Company and The Canada Trust Company as at December 31, 1983 and the statement of changes in assets for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these financial statements present fairly the financial position of the fund as at December 31, 1983 and the changes in its assets for the year then ended in accordance with generally accepted accounting principles applied on a basis consistent with that of the preceding year.



Clarkson Gordon  
Chartered Accountants

January 24, 1984  
London, Canada



*“Initial steps were taken to adapt electronic technology to internal delivery of legal services.”*

John Whaley  
General Counsel



*“First year personal trust fees more than doubled as a result of aggressive marketing.”*

Evan Whitehead  
Windsor Main



## EXECUTIVE AND SENIOR MANAGEMENT

One of our greatest assets is the strength of management. After each name, age and number of years service are shown. Average age is 45.4 years and average service 17.7 years.

\* Arthur H. Mingay (64-46)  
Chairman of the Board and the Executive Committee

Mervyn L. Lahn (50-29)  
President and  
Chief Executive Officer

## REGIONAL

\* John D. Richardson (45-12)  
Executive Vice-President  
Regional Operations

## PACIFIC REGION

Regional Office  
Four Bentall Centre, Vancouver

Archie H. Kerr (59-24)  
Vice-Chairman

M. Suellen Levi (30-7)  
Assistant Vice-President

W. Lindsay Somerville (41-14)  
Assistant Vice-President  
Manager, Vancouver Main

Kenneth G. Rennie (38-18)  
Assistant Vice-President  
Manager, Victoria Main

Peter A. Davidson (44-7)  
Assistant Vice-President  
Corporate Business Development

## PRAIRIE REGION

Regional Office  
3rd Street S.W. at 5th, Calgary

Derek J. Warren (52-24)  
Vice-Chairman

Kenneth L. Sutherland (51-32)  
Assistant Vice-President  
Corporate Business Development

Kenneth J. McCubbin (45-13)  
Vice-President

David B. Gregory (36-10)  
Assistant Vice-President

James T. McDougall (41-17)  
Assistant Vice-President  
Manager, Calgary Main

Ronald S. Clayton (41-15)  
Assistant Vice-President  
Manager, Edmonton Main

David W. James (39-6)  
Assistant Vice-President  
Manager, Winnipeg Main

## SOUTHWESTERN ONTARIO REGION

Regional Office  
Dundas at Clarence, London

A. James Scafe (51-29)  
Vice-President

D. Eric MacMillan (49-30)  
Assistant Vice-President

Robert P. Morneau (45-15)  
Assistant Vice-President

Gwyn E. Williams (46-25)  
Vice-President  
Manager, London Main

O. Evan Whitehead (50-31)  
Assistant Vice-President  
Manager, Windsor Main

## MIDWESTERN ONTARIO REGION

Regional Office  
King at Water, Kitchener

J. Terence Osbourne (54-27)  
Vice-President

Gary L. Ford (37-14)  
Assistant Vice-President

Wilfred W. Park (56-36)  
Assistant Vice-President  
Manager, Kitchener Main

## METROPOLITAN TORONTO REGION

Regional Office  
Yonge at Adelaide, Toronto

G.L. (Jed) Purcell (50-2)  
Senior Vice-President

Charles C. Parsons (54-21)  
Vice-President

Donald W. Nichol (41-11)  
Assistant Vice-President

Liam S. O'Brian (55-17)  
Vice-President  
Corporate Business Development

Robert B. James (54-19)  
Assistant Vice-President  
Corporate Business Development

George Pace (51-35)  
Assistant Vice-President  
Manager, Toronto Main

## NORTHERN ONTARIO/ QUEBEC REGION

Regional Office  
Laurier at Metcalfe, Ottawa

Leonard W. Stoll (49-31)  
Vice-President

Robert D. M. Strachan (35-14)  
Assistant Vice-President

W. Robert DeCelles (56-19)  
Assistant Vice-President, Quebec

James R. Wilken (47-22)  
Assistant Vice-President  
Manager, Ottawa Main

## HAMILTON/NIAGARA REGION

Regional Office  
King at Hughson, Hamilton

Leo P. Sauve (52-20)  
Vice-President

Warren C. Elliott (44-23)  
Assistant Vice-President

Stephen C. Merrill (37-12)  
Assistant Vice-President  
Manager, Hamilton Main

## ATLANTIC REGION

Regional Office  
Quinpool at Monastery, Halifax

Donald W. Snyder (38-17)  
Assistant Vice-President  
Manager, Halifax Main

## HEAD OFFICE

Canada Trust Tower  
Dundas at Wellington, London

## CLIENT & CORPORATE SERVICES

Jack H. Speake (55-34)  
Executive Vice-President

John L. Doran (47-20)  
Vice-President-Comptroller

Alan K. J. Bolam (37-3)  
Assistant Vice-President  
Accounting Services

Michael D. Woeller (31-5)  
Assistant Vice-President  
Planning & Information Services

Philip A. Heiland (53-12)  
Vice-President  
Trust & Corporate Services

\* Donald A. MacDonald (56-38)  
Assistant Vice-President  
Corporate Trust Services

J. Rory MacDonald (33-8)  
Assistant Vice-President  
Personal Trust Services

J. Murray Tonge (35-7)  
Assistant Vice-President  
Pension Trust Services

J. Brent Kelman (41-6)  
Vice-President  
Data Resources

James T. Lindores (51-15)  
Vice-President  
Savings Services

Stan A. Martin (37-16)  
Assistant Vice-President  
Demand Savings Services

Sean J. McNamara (41-16)  
Assistant Vice-President  
Credit Card Services

Norman White (56-24)  
Assistant Vice-President  
Clearing Systems

Frank W. Pratt (42-17)  
Vice-President  
Marketing Services

Donald E. Park (33-11)  
Assistant Vice-President  
Advertising

Duncan F. Tilly (41-12)  
Vice-President  
Human Resources

Douglas R. Dolman (45-12)  
Assistant Vice-President  
Office Systems & Services

John A. Whaley (43-2)  
Assistant Vice-President  
General Counsel

## FINANCE & INVESTMENT SERVICES

\* Peter C. Maurice (46-11)  
Executive Vice-President

\* W. James Blowers (50-30)  
Vice-President  
Trust Investments

\* Christopher M. Disney (41-7)  
Assistant Vice-President  
Fixed Income Investments

\* Bruce Hartman (42-7)  
Assistant Vice-President  
Equity Investments

\* Raymond H. Brackstone (44-5)  
Vice-President  
Corporate Investments

\* Richard B. Coles (37-4)  
Assistant Vice-President  
Corporate Loans

\* Robert M. Overholt (44-13)  
Assistant Vice-President  
Residential Mortgages and  
Consumer Loans

\* William C. Thornhill (36-12)  
Assistant Vice-President  
Financial Administration

\* G. T. (Tom) Gunn (41-6)  
Assistant Vice-President  
Asset-Liability Management

## REAL ESTATE SALES

B. Eric Minns (54-20)  
Vice-President

## PROPERTY INVESTMENTS

John F. Schucht (39-18)  
Vice-President

J. Douglas Gibbings (40-22)  
Assistant Vice-President  
Design & Construction

## SECRETARY

C. Robert Clarke (63-34)  
Vice-President

## AUDIT SERVICES

Robert E. Redgwell (50-25)  
Vice-President

\* Located at Executive Offices  
Canada Trust Building  
Yonge and Adelaide, Toronto

## FINANCIAL SERVICES BRANCHES

Total national branches: 197  
Regional branches in brackets

\* Company owned  
† Company has ownership  
interest

### PACIFIC REGION (24)

**BURNABY**  
5000 Kingsway Plaza

**CLEARBROOK**  
Meadow Fair Plaza

**KELOWNA**  
\* Harvey at Spall

**LANGLEY**  
Willowbrook Mall

**NANAIMO**  
Terminal Park Plaza

**NEW WESTMINSTER**  
6th Street at 7th

**PORT COQUITLAM**  
\* Lougheed at Westwood

**PRINCE GEORGE**  
\* Victoria at 5th

**RICHMOND**  
Francis at No. 1 Road  
Lansdowne Park Mall  
No. 3 Road at Cook  
No. 3 Road at Williams

**SURREY**  
152nd Street at 103rd

**VANCOUVER**  
‡ Four Bentall Centre  
Cambie at 41st  
Denman at Comox  
41st at Yew  
Lonsdale at 19th  
Main at Pender  
Park Royal Shopping Centre  
West Pender at Hornby

**VICTORIA**  
\* View at Broad  
Quadra at McKenzie

**WHITE ROCK**  
Semiahmoo Shopping Centre

### PRAIRIE REGION (31)

**BRANDON**  
\* Rosser at 8th

**CALGARY**  
3rd Street at 5th S.W.  
Centre Street N. at 12th  
8th Ave. S.W. at 2nd  
14th Street at Northmount N.W.  
Market Mall Professional Building  
Memorial Drive at 52nd N.E.  
\* Richmond Square Mall  
17th Ave. S. W. at 11th  
Southcentre Mall

**EDMONTON**  
\* 100th Street at 101A  
Capilano Mall  
Castle Downs Town Square  
82nd Street at 130th  
51st Ave. at 105th  
Jasper at 115th  
Millbourne Mall  
156th Street at 87th  
\* Whyte at 83rd

**LETHBRIDGE**  
Park Meadow Mall  
\* 3rd Ave. S. at 7th

**MEDICINE HAT**  
\* 3rd Street S.E. at 5th

**MOOSE JAW**  
\* 318 Main Street

**RED DEER**  
50th Ave. at Bennett  
Village Shopping Centre

**REGINA**  
11th Ave. at Cornwall  
Albert at Gordon

**SASKATOON**  
\* 2nd Ave. S. at 21st

**ST. ALBERT**  
St. Albert Mall

**WINNIPEG**  
\* Portage at Fort  
Unicity Mall



Richmond Square Mall  
Calgary, Alberta

Oxford at Platt's Lane  
London, Ontario



**SOUTHWESTERN ONTARIO  
REGION (28)**

**CHATHAM**

\*King at 3rd  
Chatham Place

**LEAMINGTON**

Talbot at Erie

**LONDON**

‡City Centre Mall  
Adelaide at Cheapside  
Bradley at Ernest  
\*Commissioners at Boler  
\*Dundas at Clarence  
\*Dundas at Clarke Road  
Dundas at English  
Dundas at Talbot  
\*Huron at Highbury  
\*Oxford near Hyde Park Road  
\*Oxford at Platt's Lane  
\*Richmond at University  
\*Wonderland at Sherwood Forest  
Wonderland at Westmount Mall  
\*Wortley at Elmwood

**SARNIA**

\*Christina at London Road  
\*Lambton Mall Road  
Lochiel near Christina

**ST. THOMAS**

\*Talbot at Elgin  
Elgin Mall

**STRATHROY**

Caradoc at Ontario

**WINDSOR**

University at Victoria  
Devonshire Mall  
\*Ouellette at Wyandotte  
Tecumseh at Annie

**MIDWESTERN ONTARIO  
REGION (30)**

**BARRIE**

\*Dunlop at Memorial

**CAMBRIDGE**

\*44 Main Street  
Franklin at Highway 8  
John Galt Mall  
\*King at Westminster

**ELMIRA**

\*53 Arthur Street

**FERGUS**

\*St. Andrew at Tower

**GUELPH**

\*Wyndham at Cork  
Edinburgh at Municipal  
Willow West Mall  
\*Woolwich at Speedvale

**KITCHENER**

\*King at Water  
\*Belmont at Claremont  
Fairview Park Mall  
Forest Hill Plaza  
\*King at Ontario  
Market Square  
Pioneer Park Plaza  
Stanley Park Mall  
Strasburg at Blockline

**LISTOWEL**

Listowel Plaza, 975 Wallace N.

**NEW HAMBURG**

\*Huron at Union

**ORANGEVILLE**

Orangeville Mall

**OWEN SOUND**

\*985-2nd Ave. E.

**STRATFORD**

\*Downie at Albert

**WATERLOO**

\*Erb at King  
Conestoga Mall  
\*Weber at Lincoln  
Westmount Place

**WOODSTOCK**

\*Dundas at Brock

**HAMILTON/NIAGARA  
REGION (34)**

**ANCASTER**

Wilson west of Fiddler's Green

**BRANTFORD**

\*King George at Charing Cross

**BURLINGTON**

\*Brant at Caroline  
Burlington Mall  
Guelph Line at Upper Middle  
New at Appleby Line  
Plains Road at King

**DELHI**

Church at Queen

**DUNDAS**

\*King at Sydenham

**DUNNVILLE**

\*Lock at Queen

**FORT ERIE**

\*70 Jarvis Street

**GRIMSBY**

\*Main at Christie

**HALTON HILLS (GEORGETOWN)**

\*Main at James



*Cambie at 41st  
Vancouver, B.C.*

*King at Sydenham  
Dundas, Ontario*





**HAMILTON**  
*\*King at Hughson*  
 Centre Mall  
 Eastgate Square  
 Fennell at Upper Ottawa  
 Fennell at Upper Wentworth  
 Jackson Square  
 King at Rosedale  
*\*Upper James at Mohawk*

**MILTON**  
*\*Main at Charles*

**NIAGARA FALLS**  
*\*Queen at St. Clair*  
 Town & Country Plaza  
 Niagara Square

**OAKVILLE**  
*\*Lakeshore at Trafalgar*  
 Oakville Place

**PORT COLBORNE**  
 Clarence at Elm

**SIMCOE**  
*\*Norfolk at Young*  
 Simcoe Mall

**ST. CATHARINES**  
*\*James at King*  
 Grantham Plaza  
 Pen Centre

**WELLAND**  
*\*Main at Cross*

**METROPOLITAN TORONTO  
 REGION (31)**

**BRAMPTON**  
*\*Main at Queen*  
 Bramalea City Centre  
 Shoppers' World Mall

**MISSISSAUGA**  
*\*Highway 10 south of 5*  
 Burnhamthorpe at Erin Mills  
 Meadowvale Town Centre  
 Square One

**OSHAWA**  
*\*Simcoe at King*

**TORONTO CENTRAL**  
*\*Yonge at Adelaide*  
 Bloor at Bathurst  
*\*Eglinton west of Avenue Road*  
*\*St. Clair at Yonge*  
 Yonge at Erskine

**TORONTO EAST**  
 Don Mills Centre  
 Lawrence at Burnview  
 Lawrence at Golf Club Road  
 Lawrence at Pharmacy  
 Shoppers' World, 3003 Danforth  
 Warden Woods Mall

**TORONTO NORTH**  
 Fairview Mall  
 5400 Yonge south of Finch  
 Finch at Birchmount  
 Finch east of Bayview  
 Hillcrest Mall  
 Sheppard east of Warden  
 St. Andrews Plaza, The Links Road

**TORONTO WEST**  
 Bloor at Islington  
 Bloor east of Royal York  
 Richview Plaza, Eglinton  
 west of Islington  
 Markland Wood Plaza  
 Royal York north of Eglinton

**NORTHERN ONTARIO/  
 QUEBEC REGION (17)**

**CORNWALL**  
 Cornwall Square

**KAPUSKASING**  
 Model City Mall

**KINGSTON**  
*\*Princess at Wellington*  
 Bath at Gardiners  
 Princess at Bath

**KIRKLAND LAKE**  
*\*51 Government Road W.*

**MONTREAL**  
 800 Dorchester Boulevard W.

**NEW LISKEARD**  
 Timiskaming Square

**NORTH BAY**  
 Fraser at McIntyre  
 North Bay Mall

**OTTAWA**  
 Laurier at Metcalfe  
*\*Bank at Heron*  
*\*Merivale north of Meadowlands*  
 Richmond at Carling  
 Westgate Shopping Centre

**SUDBURY**  
*\*Cedar at Durham*

**TIMMINS**  
*\*Third at Cedar*

**ATLANTIC REGION (2)**

**HALIFAX**  
 Quinpool at Monastery

**SAINT JOHN**  
*\*King at Canterbury*



*Dundas at Brock*  
 Woodstock, Ontario

*Lawrence at Burnview*  
 Toronto, Ontario



## REAL ESTATE OFFICES

Total national offices: 79  
Regional offices in brackets

\*Company owned  
‡Company has ownership  
interest

### PACIFIC REGION (8)

Harry J. Boyd  
Regional Manager

#### PORT COQUITLAM

\*Lougheed at Westwood

#### RICHMOND

No. 3 Road at Cook

#### SURREY

10310-152nd Street

#### VANCOUVER

41st at Yew

‡Four Bentall Centre (I.C.I.)

‡Four Bentall Centre (I.C.I.)  
Lonsdale at East 18th

#### WHITE ROCK

15133-16th Ave.

### ALBERTA NORTH (9)

Lorne Clark  
Regional Manager

#### BRANDON

\*819 Rosser Ave.

#### EDMONTON

10020-101A Ave. (I.C.I.)  
Primrose Shopping Centre  
Saddleback Road west of 111th  
Street

#### RED DEER

Village Shopping Centre  
6320-50th Ave.

#### REGINA

Albert at 3rd N.

#### ST. ALBERT

Rivercrest Plaza,  
367 St. Albert Road

#### SHERWOOD PARK

Sherwood Park Inn

#### WINNIPEG

Pembina Hwy. at Hector

### ALBERTA SOUTH (6)

Douglas Rans  
Regional Manager

#### CALGARY

Franklin Centre  
Midpark Way S.E.  
near MacLeod Trail  
Ranchlands Blvd. N.W. at Nosehill

\*Richmond Square  
2515-90th Ave. S.W.  
Willow Park Village  
10816 MacLeod Trail

### ALBERTA COMMERCIAL DIVISION (1)

Sam Sebo  
Regional Manager

#### CALGARY

665-8th Street S.W.

### SOUTHWESTERN ONTARIO REGION (13)

Gene L. Baillargeon  
Regional Manager

#### LONDON

\*Byron Shopping Centre  
\*Huron at Highbury  
King near Waterloo (I.C.I.)  
Pall Mall at Richmond  
Sherwood Forest Mall  
Wellington at Bradley  
Wharncliffe at Commissioners  
Wonderland at Westmount Mall

#### NORWICH

Stover near Main

#### SARNIA

\*Lambton Mall Road

#### ST. THOMAS

\*Talbot at Elgin

#### STRATHROY

Caradoc at Ontario

#### WOODSTOCK

Dundas at Burtch

### MIDWESTERN ONTARIO AND HAMILTON/NIAGARA REGIONS (25)

Robert C. Mair  
Regional Manager

#### BRANTFORD

King George at Forsyth

#### BURLINGTON

Fairview at Walker's Line

#### CAMBRIDGE

Hespeler Road at Bishop

\*King at Westminster  
Main at Ainslie

#### DUNDAS

\*King at Sydenham

#### ELMIRA

\*53 Arthur Street

#### GUELPH

\*Wyndham at Cork

#### HAMILTON

Centennial Parkway north of  
Queenston  
Upper James south of Fennell

#### HANOVER

10th near 7th

#### KITCHENER

Highland Road east of Westmount

\*King at Water  
\*King at Water (I.C.I.)  
Stanley Park Mall  
Strasburg at Blockline

#### NEW HAMBURG

Peel at Huron

#### NIAGARA FALLS

\*Queen at St. Clair

#### ST. CATHARINES

Welland at Clark

#### STRATFORD

Ontario at Waterloo

#### WATERLOO

Conestoga Mall  
\*Erb at King  
\*Weber at Lincoln  
Westmount Place

#### WELLAND

\*Main at Cross

### CENTRAL ONTARIO AND NORTHERN ONTARIO/ QUEBEC/ATLANTIC REGIONS (17)

Nat Green  
Regional Manager

#### BRAMPTON

Bramalea Road at Steeles

\*Main at Queen

#### HALTON HILLS (GEORGETOWN)

\*Main at James

#### MISSISSAUGA

\*Highway 10 south of 5

#### NEPEAN

1514 Merivale Road

#### OAKVILLE

\*Trafalgar at Lakeshore

#### ORANGEVILLE

Broadway near First

#### OSHAWA

\*Simcoe at Bond

#### OTTAWA

Hampton Park Plaza

#### RICHMOND HILL

Hillcrest Mall

#### TORONTO NORTH

Bayview at Cummer  
Sheppard east of Warden  
Woodbine north of Steeles (I.C.I.)

#### TORONTO WEST

Bloor near Royal York  
\*Eglinton west of Avenue Road  
Markland Wood Plaza  
Rexdale near Kipling (I.C.I.)

Lougheed at Westwood  
Port Coquitlam, B.C.











**Canada Trust**